



FOUNDATION

Financial Statements
31 December 2019

Company number 4219306
Charity number 1088670

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Legal and Administrative Details

Charity registration number:
1088670

Company registration number:
4219306

Registered and principal office:
60 Trafalgar Square, London, WC2N 5DS

Trustees:

Mr J Abed
Ms M Amoni
Mr M D Angle (Treasurer) (Retired 5 December 2019)
Mr G Braggiotti (Appointed 5 December 2019)
Mr N Craw
Mr B Gibbons
Mr A Gow
Mr W Heping (Appointed 5 December 2019)
Mr E Jarrett (Company Secretary)
Mr W Kraus
Mr A Lagman (Retired 5 December 2019)
Mr M Nadal
The Rt Hon. Lord Robertson of Port Ellen KT GCMG (Chairperson)
Mr G Stoker
Mr J Todt
Mr K Woodier (Treasurer from 5 December 2019)
Ms M Yeoh

Executive Director:
Mr S Billingsley

Website:
www.fiafoundation.org

Social Media:

<https://www.facebook.com/FIAfdn>
<https://www.facebook.com/Global-Fuel-Economy-Initiative-410323319738807>
<https://www.facebook.com/makeroadssafe>
https://www.facebook.com/TRUE_Emissions-1065473186965493
https://www.instagram.com/This_Is_My_Street
https://www.instagram.com/true_emissions
<https://www.instagram.com/GlobalFuelEcon>
<https://www.youtube.com/user/FIAFoundation>
https://www.youtube.com/channel/UCypq6bKx0XD9PYB5XeWU3Gw?view_as=subscriber

Advisors:

Bankers:
Barclays Bank Plc, Education and Charities Team, Corporate Banking, PO Box 858 Wytham Court, 11 West Way, Oxford, OX2 0YP

Solicitors:

Herbert Smith, Exchange House, Primrose Street, London, EC2A 2HS

Eversheds Sutherland LLP, One Wood Street London, EC2V 7WS

Gateley plc, 1 Paternoster Square, London EC4M 7DX

Pinsent Masons, 30 Crown Place, London, EC2A 4ES

Auditor:

Wilkins Kennedy Audit Services, Gladstone House, 77 - 79 High Street, Egham, Surrey, TW20 9HY

Investment managers and custodians:

CCLA Investment Management Limited, Senator House, 85 Queen Victoria Street, London, EC4V 4ET (Appointed October 2018)

Credit Suisse (UK) Limited, 5 Cabot Square, London, E14 4QR (Mandate withdrawn July 2018)

Investec Wealth & Investment Limited
30 Gresham Street, London, EC2V 7QN

Sarasin and Partners LLP, Juxon House, 100 St Paul's Churchyard, London, EC4M 8BU

Highlights 2019

Activities and Impact

The FIA Foundation (Foundation) supports and promotes safe and sustainable mobility around the world. Our objective is safe, clean, fair and green mobility for all.

We work to prevent road traffic injury in the context of a world in which almost 1.4 million people are killed and many millions more injured on the roads globally every year. We advocate for increased international and country level response to this epidemic in line with the Sustainable Development Goal agenda and we support programmes designed to reduce the toll of human suffering.

With growing political awareness of the health effects of air pollution, including from vehicles, we work with UN agencies, expert partners and major cities to accurately measure the emissions performance of vehicles, and to highlight the rights of all, and especially children, to safe and healthy travel. We also lead ground-breaking work to understand the mobility impact of harassment on women.

Our support for cutting-edge motor sport safety research and training contributes to keeping thousands of participants and spectators safe across the world.

During 2019 the Foundation's funding programme and initiatives have:

- Supported the new UN Road Safety Fund, which launched five initial pilot projects and a \$4 million Call for Proposals;
- Pooled resources with other global philanthropies to establish a Clean Air Fund, launched during the UN General Assembly's 'Climate Action Summit' in September 2019;
- Advanced our campaign, through our Child Health Initiative, calling for a first ever Global Adolescent Summit, with events at the World Health Assembly and UN securing high level endorsements;
- Published a major study of real-world vehicle nitrogen oxide emissions for Paris, in partnership with the Mayor, as part of the TRUE Emissions initiative;
- Funded world-leading safety research through the FIA's motor sport safety research programme;
- Enabled Global NCAP to undertake 35 new vehicle crash tests of cars from Latin America, India and South Africa, with results launched to media;
- Enabled the International Road Assessment Programme (iRAP) to reach more than 100 countries with road infrastructure safety assessments and design recommendations, influencing more than \$5 billion of investment;
- Launched a new strategy for the Global Fuel Economy Initiative, and continued support for national vehicle fuel economy strategies, with new action plans, legislation and fiscal policies launched in several countries;
- Worked with UN Environment in nine countries to provide technical assistance for improving walking and cycling facilities;
- Allied with the CAF Development Bank of Latin America to implement our toolkit promoting women's safety and security on public transport;
- Trained more than 1,400 police, educators and parents in child seat installation in Latin America; and
- Announced funding for 12 cities worldwide to participate in the 'Streets For Kids' design programme.

Highlights 2019

Charitable activities at a glance:

Safety, environment and mobility €9,167,000 (2018: €12,670,000)	<p>We work to prevent road traffic injuries and we advocate for increased international and country level response to this epidemic in line with the Sustainable Development Goal agenda. In addition, we host and coordinate the world's leading vehicle fuel efficiency initiative and work with the UN Environment Programme and other partners to encourage walking and cycling as alternative modes.</p> <p>We award grants and manage, support and develop our own programmes to further this work.</p>
Motor sport safety €4,307,000 (2018: €4,275,000)	<p>We award grants to promote improvement in the safety of motor sport for participants and spectators.</p>
Memberships and affiliations €85,000 (2018: €88,000)	<p>We are a member of a number of Non-Governmental Organisations (NGOs) whose aim is to prevent road traffic injury.</p>
Representational activities and external communications €1,652,000 (2018: €2,073,000)	<p>We disseminate the results of the research and provide information on road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility and the protection of the environment.</p>
Total charitable expenditure: €15,211,000 (2018: €19,106,000)	
Total Expenditure €16,205,000 (2018: €20,831,000)	<p>Total expenditure includes the cost of charitable activities (above) and the cost of managing investments €994,000 (2018: €1,725,000).</p>

The figures above include allocated support costs (see note 10 for details).

Highlights 2019

Resources Expended

Resources expended by cost category:

	2019 €000's	2018 €000's	2017 €000's	2016 €000's	2015 €000's
Grants awarded	11,528	14,445	13,532	13,753	12,849
Activities undertaken directly (designated fund expenditure)	1,145	1,899	1,609	1,635	2,220
Investment manager fees	931	1,650	1,652	1,596	1,628
Support and governance costs	2,601	2,837	2,368	3,312	1,521
Total expenditure	16,205	20,831	19,161	20,296	18,218

Grants awarded

The Foundation is primarily a grant making organisation.

Grants awarded:

	2019 €000's	2018 €000's	2017 €000's	2016 €000's	2015 €000's
Unrestricted funds:					
Safety, environment and mobility	7,256	10,094	9,029	8,744	8,449
Motor sport safety	4,183	4,182	4,182	4,020	4,020
Memberships and affiliations	85	88	88	38	54
Restricted funds:					
Safety, environment and mobility	4	81	233	470	532
Motor sport safety	-	-	-	481	(206)
Total grants awarded	11,528	14,445	13,532	13,753	12,849

The restricted fund grant programme includes the Motor Sport Safety Development Fund which had a finite life from 2009 to 2016.

Unrestricted fund grant awards from 2015 - 2018 include additional grants awarded from exceptional withdrawals in 2015 of €10 million, and in 2016 of €5 million. 2019 also includes a grant awarded from an additional exceptional withdrawal of €3 million.

Highlights 2019

Grants have been awarded to institutions as follows (after write backs for underutilised grants):

	No of grant awards	Safety, environment and mobility €000's	Motor sport safety €000's	Memberships and affiliations €000's	Total €000's
Active Learning Solutions PVT, Ltd	1	28	-	-	28
AIP Foundation	2	204	-	-	204
Alberto Escobar	1	50	-	-	50
AMEND	1	200	-	-	200
Association pour le Développement de la Recherche sur le Cerveau et la Moelle Epinière	1	325	-	-	325
Australasian New Car Assessment Programme	1	-	-	50	50
BOND - NGOs Working in Overseas Development	1	-	-	6	6
Centre for Disease Control and Injury Prevention	1	40	-	-	40
Clean Air Initiative for Asian Cities	1	9	-	-	9
Delft University	1	110	-	-	110
Eastern Alliance for Safety and Sustainable Transport	1	200	-	-	200
European Federation for Road Traffic Victims	1	20	-	-	20
Fédération Internationale de l'Automobile France	4	1,800	2,000	-	3,800
Fédération Internationale de l'Automobile Switzerland	3	-	2,183	-	2,183
Fire Aid	1	20	-	-	20
Global Alliance for NGOs	1	50	-	-	50
Global New Car Assessment Programme	1	1,000	-	-	1,000
Global Road Safety Partnership	1	-	-	14	14
Gonzalo Rodriguez Memorial Foundation	1	200	-	-	200
International Council on Clean Transport	4	310	-	-	310
International Road Assessment Programme	1	1,000	-	-	1,000
International Road Traffic and Accident Database	1	-	-	4	4
Institute of Transport and Development Policy	1	65	-	-	65
Johns Hopkins University	1	45	-	-	45
London Sustainability Exchange	1	8	-	-	8
Median SCRL	1	10	-	-	10

Highlights 2019

Grants awarded to institutions (after write backs for underutilised grants) continued:

	No of grant awards	Safety, environment and mobility €000's	Motor sport safety €000's	Memberships and affiliations €000's	Total €000's
National Association of City Transport Officials, Inc.	1	170	-	-	170
Save the Children	1	38	-	-	38
SLoCAT– Partnership on Sustainable Low Carbon Transport	1	-	-	11	11
The United Nations Children’s Fund (UNICEF)	2	250	-	-	250
UNC Highway Safety Research Centre	1	41	-	-	41
UN Economic Commission for Europe – UN Special Envoy Support	1	750	-	-	750
United Nations Environment Programme	2	342	-	-	342
World Bank Global Road Safety Facility (under-utilised grant)		(200)	-	-	(200)
World Health Organization	1	70	-	-	70
World Resources Institute	1	90	-	-	90
Youth for Road Safety	1	15	-	-	15
	47	7,260	4,183	85	11,528

Full details of grants by including the activity undertaken and the source of funding are disclosed in note 6 to the accounts.

Other grant information:

	2019	2018	2017	2016	2015
Grants awarded as a percentage of net assets	2.6%	3.8%	3.3%	3.4%	3.1%
Number of grants awarded:					
Unrestricted funds	46	43	52	43	43
Restricted funds	1	1	5	9	9
Total grants awarded	47	44	57	52	52

Highlights 2019

Investment Performance:

Value of investments:

	2019	2018	2017	2016	2015
	€000's	€000's	€000's	€000's	€000's
Unrestricted funds	425,786	365,838	390,011	390,131	389,942

Investment Income:

	2019	2018	2017	2016	2015
	€000's	€000's	€000's	€000's	€000's
Unrestricted funds	9,834	7,773	8,110	8,562	8,653

Total return from Investment portfolio:

	2019	2018	2017	2016	2015
Return	23.0%	-2.4%	4.9%	4.0%	9.8%

Highlights 2019

The Road Safety Fund

Income

Donations:

€3,312,000

Decade of Action Tag sales:

€110,000

Contributions from the FIA
Foundation:

€3,666,000

Total Income/contributions:

€7,088,000

Expenditure

Value of grants awarded:

€6,898,000

Cost of production of Decade of
Action Tags:

€87,000

Other support costs:

€103,000

Total expenditure:

€7,088,000

Number of grant recipients:

35

Number of grants awarded:

89

The fund was created as a new global fund for road safety to support the implementation of the United Nations' Decade of Action for Road Safety 2011-2020 in conjunction with the World Health Organization.

The Foundation directed funds from a range of donors – companies, governments, philanthropies and the public – to support road injury prevention programmes in countries and communities working to defeat this growing epidemic of road death and injury.

The Foundation agreed with the World Health Organization that 2019 would be the final year of the Fund. The majority of donors now provide funds directly to the recipients rather than routing through the Foundation.

Chairperson's Statement

Subsequent to the activities reported in these Financial Statements, COVID-19 has dominated the agenda, causing immense human suffering, severely affecting the global economy and transforming the world in ways that are not yet clear or settled.

At the FIA Foundation we have been fortunate that the financial impact of the market turbulence in March 2020 has not affected our ability to operate, nor caused us to reduce grant support to our partners. Our Board of Trustees took the decision early in the pandemic that, in addition to our normal activities, the FIA Foundation should act in solidarity with the global response to COVID-19.

We have therefore made available financial support to a range of interventions:

- €1 million contribution to the pandemic appeal by the International Federation of the Red Cross and Red Crescent, a donation made in association with the FIA's 'Race Against Covid' initiative, which also includes an online auction of motor sport memorabilia in support of the IFRC;
- €450,000 to assist transport logistics and 'last mile' health service delivery by Unicef and their logistics partner People That Deliver, and transport specialist charity TRANSAID;
- €250,000 to support re-tooling of a motorcycle helmet factory run by our partner AIP Foundation in Hanoi, Vietnam, to enable production of PPE masks;
- €700,000 to support a combination of vaccine research, saliva antibody testing and research into the longer term health impacts of COVID-19 by Oxford University, Johns Hopkins University, and the Institut du Cerveau et de la Moelle épinière – ICM – of the Pitié-Salpêtrière Hospital respectively;
- Re-purposed road safety grants to enable our FIA member clubs to ally with national Red Cross/Red Crescent societies to implement COVID-19 response activities, including public outreach and logistical support.

As public authorities seek to open up space for essential physical distancing the importance of greater provision of walking and cycling facilities has become apparent. Many cities around the world are now temporarily re-allocating road space to pedestrians and cyclists, reducing vehicle speed limits and closing streets near schools to traffic: all measures the Foundation has campaigned for and funded for many years. To support this element of the pandemic response, we have coordinated webinars with city authorities and NGOs to help focus the agenda, and are identifying gaps in coordination, messaging and tools that we can help to fill. It is clear that the response to COVID-19, from street design to motor industry support packages to infrastructure stimulus spending, will have a major impact on transportation, the environment, the wider public health agenda and all the issues with which we are closely concerned.

Turning to our 2019 activities, it was a year that saw significant milestones for FIA Foundation partners, demonstrating the benefit of our long-term investment in them:

- The International Road Assessment Programme (iRAP) extended its assessment protocols and technical support to more than 100 countries. With well over a decade of continuous funding from the Foundation, iRAP has now influenced more than \$75 billion of road investment worldwide, leveraging road safety spending – and preventing tens of thousands of deaths and injuries: an impressive return on investment for the Foundation's annual core grant of €1 million;
- The Global New Car Assessment Programme, launched by the Foundation in 2009, has transformed vehicle safety in emerging markets in Latin America and India. Both regions are now producing home-grown five-star cars, and making safety design and technology affordable for all customers, something that manufacturers claimed was impossible a decade ago;

Chairperson's Statement

- The Eastern Alliance for Safe and Sustainable Transport (EASST) celebrated its 10th anniversary in 2019. Supported from the outset by the Foundation, EASST has focused on building home-grown expertise and fostering a strong civil society voice for road safety across Eastern Europe and Central Asia. In countries such as Armenia, Moldova and Georgia, EASST has identified, trained and supported young leaders who have risen to important roles within government, police or civil society, successfully leading the charge for policy change including seat belt and speed legislation that has contributed to saving many lives;
- The Global Fuel Economy Initiative (GFEI) also marked its 10th anniversary and demonstrated its continuing influential leadership role by launching a new strategy calling for rapid electrification of the global vehicle fleet. Bringing together the key international institutions working on energy and transport, coordinated by the Foundation, the GFEI is now supporting more than 70 countries with policy and technical support;

It has also been rewarding to see the maturation of other programmes long supported by the Foundation. In Vietnam, AIP Foundation's two decades of advocacy for child motorcycle helmet use (supported by the Foundation since 2008) at last resulted in the government providing a 'mass vaccination' of helmets to every first grader in the country. In Sub-Saharan Africa, Amend's innovative school area infrastructure programme was recognised, above almost 200 applicants, with the inaugural WRI Ross Cities Prize.

But beyond these headline results, it is the impact of these achievements for people we may never hear of that is what counts to us. The parent who makes it safely home to their family at night because a dangerous junction has been redesigned. The teenager who avoids a lifelong brain injury because of the crash helmet she is wearing. The child who sits learning in his classroom because of the sidewalk and speed humps that slowed down a car. This is why it is so vital that efforts to expand our life-saving programmes, and those of others, succeeds.

In February 2020, before the coronavirus pandemic became the focus of the health community's attention, the 3rd Global Ministerial Conference on Road Safety convened in Stockholm to review progress in the UN Decade of Action for Road Safety and to agree an action plan to 2030.

What is clear is that, while the Decade of Action to 2020 has not been a success it has also not been a failure. The objective was to stabilise and reduce road traffic fatalities. 10 years ago, the World Health Organization's (WHO) data experts were predicting that road deaths would rise from 1.3 million to 1.9 million by 2020. Yet the most recent estimate is around 1.4 million a year.

1.4 million people. That is unacceptable, and a tragedy. Road deaths are barely stabilising, and certainly not reducing. But nor have they risen to the levels predicted. So, it is a start. And if we at the Foundation have played any part in helping to prevent up to 500,000 deaths a year, we can all be justly proud.

And we have contributed. The work of IRAP and the new car assessment programmes, described above, is transforming global policy and practice on road and vehicle design. One of the Foundation's most important roles has been in supporting the political development of global road safety. In preparation for the Stockholm Ministerial, the Swedish Government assembled a group of academic experts to review the Decade of Action. They agreed that the inclusion of road safety in the Sustainable

Chairperson's Statement

Development Goals (SDGs), a campaign championed and led by the FIA Foundation, was “a remarkable accomplishment with far-reaching implications.”

We have sought to build on these advances with funding for the key building blocks of the road safety architecture. This has included supporting Jean Todt in his pivotal role as UN Special Envoy and the UN Road Safety Fund, for which we are unfortunately still by far the largest donor. Through our support for and participation in the FIA's High-Level Panel for Road Safety we have enabled the FIA's collaboration with the World Bank to develop Regional Road Safety Data Observatories, and ongoing efforts to increase private sector financial support for the epidemic.

As the Swedish academic expert panel rightly highlighted, the SDGs are a vital connecting thread between road safety and many other issues. The Foundation, through its Child Health Initiative, is strengthening these connections, by reaching out beyond the road safety community to work with advocates on mental health, violence and women's rights in calling for a first ever Global Adolescent Summit. This campaign made significant progress in 2019, and a Call to Action was launched at the UN General Assembly endorsed by many international organisations.

At a time when the importance of international solidarity in public health has been amplified as never before, we need to take the lessons of coronavirus and apply them across multiple sectors and issues. With our expert institutional alliances, innovative and proven regional and local partners, the strength of the global FIA network, and our own ideas and vision applied through effective advocacy, the Foundation is ready to contribute to designing a safer, healthier, more equitable and ecological tomorrow.



The Rt Hon. Lord Robertson of Port Ellen, KT GCMG

FIA Foundation
10 July 2020

Trustees Report: Strategic Report

The Trustees present their report on the activities and results for the year ended 31 December 2019. This report will outline some of the highlights of the year including the progress made against objectives, the new challenges being undertaken, and the goals being set for the future to achieve the aims of the FIA Foundation (Foundation).

Activities and Impact

Progress on the main activities and projects undertaken during the reporting period are detailed below. Further details are available in the Annual Review, which is available from our website, www.fiafoundation.org.

Strengthening global institutions for road safety

Launched in 2018, the UN Road Safety Fund stepped up a gear in 2019. The first five pilot projects, totalling \$1 million, got underway, covering activities including training of engineers by UNICEF to design child-friendly streets in the Philippines, Paraguay and South Africa; data observations led by the World Health Organisation in West Africa; and practical urban design implementation led by UN Habitat in Ethiopia. The UN Road Safety Fund also approved a business plan and launched a full \$4 million Call for Proposals in October 2019. Fundraising remains a challenge however, as both governments and private sector companies have been slow to commit.

Generating resources at global and national level clearly requires stronger political demand for action. To help achieve this, the Foundation has supported the launch of new regional chapters of the Global Legislators' Forum, co-ordinated by the World Health Organization. The network's goal is to provide a global platform for legislators serving in parliaments to share priorities and exchange best practice in road death and injury prevention, supporting the aims of the SDGs.

Himself an active parliamentarian as a member of the UK House of Lords, FIA Foundation Chairman Lord Robertson helped instigate the Forum during the 2nd Global Ministerial Conference in Brazil in 2015 and attended the launch of the first two regional chapters, for Africa and the Eastern Mediterranean. The inaugural meeting of a third regional network, for South-East Asia, took place in Bangkok in August 2019, chaired by a Thai Senator and a senior Director of the WHO South-East Asia Regional Office. South-East Asia has the second most dangerous roads in the world. The combination of fast-growing traffic in the region's low and middle-income countries and the highest levels of motorcycle use create a specific set of challenges which are shared by many countries across the region. The new regional legislators' network will link together parliamentarians alongside road safety specialists and NGOs with the objective of prioritising new legislation, and the better implementation of existing laws.

Demand for action from political leaders also requires a strong civil society voice to provide both activism and solutions. In April 2019 the Foundation supported the Global Meeting of the Global Alliance of NGOs for Road Safety, held in Crete, which brought together more than 100 NGOs from across the world to plan joint actions, share ideas and undertake technical workshops. We also co-funded the youth-led website for the UN Global Road Safety Week, which focused on encouraging leadership at every level, and our funding supported country campaign activities in support of the Week by more than 30 NGOs and 40 auto clubs.

Trustees Report: Strategic Report

Both policy and advocacy must be grounded in strong and accurate data. You can't tackle what you can't measure. Supporting new Regional Road Safety Data Observatories has been a priority for the FIA High Level Panel, working with WHO, the International Transport Forum (ITF) and the World Bank, and with funding support from the Foundation. A new regional observatory in Asia held its first exploratory meeting of government experts in 2019, while efforts are also being made to strengthen an existing Observatory in Latin America.

For Africa, governments came together in Durban, South Africa in June to launch the work of the continent's new Road Safety Observatory to improve data and support efforts to save lives on the roads. The new Observatory supports efforts to generate road safety data, to underpin the public policy response to road traffic injury in Africa and to monitor progress towards regional and global objectives including the SDG agenda on road safety. Delegates from more than 35 African Governments joined regional and global partners including the World Bank, WHO, the African Union, African Development Bank, Islamic Development Bank, UN Economic Commission for Africa, the FIA, FIA Foundation and International Transport Forum at the First General Assembly of the African Road Safety Observatory.

Building an adolescent health coalition

While road traffic injury is the leading killer of young people, adolescents continue to face other emerging and neglected health burdens including HIV/AIDs, interpersonal violence, and mental health disorders. Together, these leading health burdens contribute to 1.2 million adolescent deaths each year and bring serious life-long health challenges to millions more. And, as with road traffic injury, these deaths are preventable. Globally, adolescent populations continue to boom, particularly in low-and-middle-income countries where poor health and poverty are a constant threat. Two thirds of the total adolescent deaths each year occur in low-and-middle income countries.

Only 2.2% of the current levels of over \$35 billion global 'health for development' funding is spent on adolescents and, as part of that, a tiny fraction on road traffic injury. Within this problem there is also unique opportunity. Following the publication of the FIA Foundation's 'Unfinished Journey' report in 2018, which made the first call for a global Adolescent Summit to address this funding neglect, the Foundation and its Child Health Initiative (CHI) have worked to mobilise with UN agencies and NGOs set on taking a new approach to tackling the leading health burdens on young people. We have joined forces with WHO, the Partnership of Child, New Born and Maternal Health (PMNCH), UNICEF, UNFPA, Plan International and the UN Major Group on Children and Youth (UNMGCY) to call for governments and leaders to urgently step up action, commitment and investment in the health of young people as an urgent priority. The new coalition is breaking down policy silos at a global level, and the CHI is putting road traffic injury on the adolescent health agenda for the first time.

In 2019 this coalition produced two major publications calling for action. Launched by the First Lady of Kenya, Margaret Kenyatta at the World Health Assembly in May 2019, 'Adolescent Health: The Missing Population in Universal Health Coverage,' makes the case for investing in adolescent health, highlighting road traffic injury as the leading cause of death for 10 to 19 year olds. The global 'Call to Action' for adolescents, which includes a focus on road traffic injury, was launched by PMNCH board chair and Former New Zealand Prime Minister Helen Clark, together with CHI Global Ambassador Zoleka Mandela, in New York during the UN General Assembly. The Call to Action has been issued for consultation among international partners and youth constituencies. A key element is the call for a Global Adolescent Summit which has been a major advocacy focus for the Foundation and its CHI. A Summit would aim to "increase significantly the levels of commitment and global funding for adolescents and accelerating action through to 2030".

Trustees Report: Strategic Report

The momentum and success of this high-level advocacy led by the CHI has continued to be bolstered by our 'This is My Street' campaign. Uniting action for climate change and health, 'This is My Street' collaborated with WHO for events in Geneva, ahead of the World Health Assembly, and New York, ahead of the UN General Assembly. The active mobility 'Walk the Talk' events saw hundreds of participants join the campaign as well as global leaders, athletes and campaigners including WHO Director General Dr Tedros, Margaret Kenyatta, Princess Dina Mired of Jordan, marathon champion Mary Keitany and F1 driver Romain Grosjean.

Alliances for clean air and climate

During the United Nations General Assembly in September 2019, the Foundation was also part of an important new initiative and announcement at the Climate Action Summit. The assembled world leaders witnessed the launch of the Clean Air Fund, a global partnership of philanthropies committing to pool resources and knowledge to tackle the public health emergency of dirty air. As one of the philanthropic leaders present remarked: 'if our water was as dirty as our air, we wouldn't drink it'. Although the Foundation's financial contribution to the new Clean Air Fund, which has so far raised more than \$50 million, is small relative to some of the other partners involved, including the Children's Investment Fund Foundation, IKEA Foundation and Bernard van Leer Foundation, our expertise in coordinating expert technical initiatives and leading advocacy campaigns is prized by our peers.

A good example of this is the GFEI, hosted and coordinated by the FIA Foundation, which in 2019 marked 10 years of international research which has set the recognised benchmark for vehicle fuel efficiency data, and support for national implementation of fuel economy policies in more than 70 countries. Through the respective expertise, influence and reach of the GFEI's partners – comprising the UN Environment Programme, International Energy Agency, International Transport Forum, International Council on Clean Transportation and the transportation team at University of California Davis – this coalition has built a reputation for both innovative policy and practical action.

In 2019, as the stark and immediate consequences of the climate emergency become ever clearer, GFEI has re-set the initiative's targets for a world that has changed dramatically over the previous decade. Fuel efficiency is improving, but too slowly, and technological benefits are offset by the growth in sales of SUVs (whose share of CO₂ emissions is equivalent to those of the seventh largest country in the world). Yet the 2015 Paris Climate Agreement set ambitious objectives to limit global temperature increases to below two degrees Celsius above pre-industrial levels, targets which climate scientists agree are essential to prevent the worst ravages of a heating world, and which require a dramatically accelerated reduction in fossil fuel use. So the new GFEI strategy broadens to embrace a vision beyond the internal combustion engine, and endorses a drive for electric vehicles, coupled with de-carbonisation of energy sources for such vehicles; continued pressure in the medium term to improve the efficiency of ICE vehicles; greater efforts to avoid new car use, and to shift travel to greener modes; and an emphasis in policy and investment on walking and cycling.

The benefits of cycling investment for the climate are highlighted by new research from another of the Foundation's partnerships, the Share the Road initiative hosted by UN Environment. A 2019 study for Share the Road by the University of Cape Town estimated the carbon savings of improving the pedestrian infrastructure and cycling networks in Nairobi and Cape Town by comparing them with Bogota's experience of creating a 230km walking and cycling network. By maintaining and then increasing modal share for walking and cycling Nairobi's estimated savings were equivalent to 312 kilotons of CO₂ over 15 years, while in Cape Town the projected savings were 3 260 kilotons (3.3 mega tonnes) of CO₂. Through its outreach with governments and city authorities in South America and Sub-

Trustees Report:

Strategic Report

Saharan Africa, UN Environment is providing practical assistance to set strategies for such low carbon investment.

Climate and child-friendly cities, award-winning programmes

There can also be strong road safety co-benefits from climate-oriented urban planning. As many of the partners in the CHI, the Foundation-led coalition for safe and healthy school journeys, are demonstrating, relatively low-cost engineering design changes can make neighbourhoods more walkable and safer for children. With the school run contributing significantly to both poor air quality and carbon emissions, reducing car journeys to school is a win-win. Providing safe, well lit, walking facilities and reducing speed limits can be the key to unlocking a massive and positive change in behaviour. By supporting the research and development of the iRAP's 'star rating for schools' methodology, which is being road tested by FIA auto clubs and NGO partners at hundreds of schools across the world, the Foundation is providing a new tool. We are also nurturing the networks needed to realise both the climate and injury reduction objectives.

For example, the SARSAI (School Area Road Safety Assessment and Improvements) programme is helping one of the most at-risk pedestrian groups in the world – African schoolchildren - to be prioritised within the urban design process. Streets are re-shaped, introducing footpaths and traffic-calmed crossings, creating space specifically for pedestrians, changing behaviours, and reducing vehicle speeds. In Dar Es Salaam, Tanzania, where the city is expected to double in size by 2025, those challenges are keenly felt. When the SARSAI project began assessing the city, it discovered that half of the 360 government-run schools registered at least one pupil injury each year, but at the 22 most high-risk schools more than 1% of their pupils were injured or killed each year.

Supported by the Foundation since inception, SARSAI won the NGO Amend the prestigious WRI Ross Prize for Cities in April 2019, chosen over almost 200 applicants to the \$250,000 award. SARSAI was recognised for its 'affordable, lifesaving and scalable' interventions. The inaugural WRI Ross Prize for Cities, donated by philanthropist Stephen M. Ross, set out to recognise transformative projects presenting new possibilities by leveraging investments, or offering new and scalable approaches to solving well-known problems. Amend's child traffic injury prevention programme delivered, in the view of a judging panel including Stephen Ross; architect Sir Norman Foster; Goldman Sach's Investment Research head Steve Strongin; and Frannie Léautier, COO of the Eastern and Southern Africa Trade and Development Bank.

In his remarks at the Award ceremony Stephen Ross said: "Cities need to constantly evolve, and creativity and technology can play an important role in seeding change. What SARSAI shows is that big changes can start small and make an important difference. SARSAI can quite literally save lives day one of implementation. They identified a critical problem and created an innovative solution that is clearly resonating. Our hope is that SARSAI and all of the 190 other initiatives submitted will spark change and inspire new solutions globally."

Supporting the FIA network: from school sidewalks to motorsport injury analysis

One of the unique attributes of the Foundation is its global membership of automobile and sporting clubs. A strategic focus for the charity is to support its members, through grants and through skills training, to strengthen their capacity to deliver on our charitable objectives. For example, more than 50

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road safety initiatives were implemented in the 2019 programme year through the FIA Road Safety Grant Programme and half of them focused on the most vulnerable road users, especially children.

Many FIA member clubs have been using the Star Rating for Schools methodology, developed by our major partner iRAP, to gain data for their road safety advocacy to and encourage long term sustainable investment in safety as well as to assess levels of safety around the schools and identify where safe road infrastructure is required. During 2019 the methodology was used by clubs across the world - in Azerbaijan, Bangladesh, Botswana, Bulgaria, Chile, Colombia, Costa Rica, El Salvador, Guatemala, Kosovo, Macedonia, Morocco, Paraguay, Philippines and Serbia – in their bid to ensure safer environment for children during their daily school journeys.

In Botswana, for example, the auto club Emergency Assist 991 (EA991) has used iRAP's Star Rating for Schools methodology to guide both interim infrastructure improvements as well as encourage long term sustainable investment in safety by the government of Botswana. To demonstrate the impact of the approach EA991 identified three local schools where, additionally to engineering improvements, high quality road safety education and practical learning for pupils and teachers will be introduced. The project demonstrates the ways in which different Foundation partners combine: iRAP provided the 'technology' and training on the engineering assessment, while the Foundation organised training on monitoring and evaluation and helped to develop the monitoring and evaluation (M&E) framework. Meanwhile, another partner, EASST, provided use of its child road safety education guide.

Collaboration of a different kind is evident in the motor sport safety field, this time for a comprehensive and potentially transformational motorsport concussion study, RESCUE-RACER, which brings together the FIA Sport research team with Neuro Kinetics, Inc (NKI), the University of Cambridge and Cambridge University Hospitals NHS Foundation Trust, with support from the Foundation.

This two-year study of motorsport concussion, in partnership with the FIA, incorporates the most promising and technologically advanced concussion assessment modalities currently available. The goal is to establish the natural history of symptoms and signs of concussion sustained in motorsport activity using comprehensive neuroscientific tests by exploring emerging technologies for assessments that can assist with concussion diagnosis and prognosis.

The study began by collecting baseline data from professional motorsport drivers in the United Kingdom with post-injury tests during the 2019 race season. The study consists of two parts: the first, CarBON (Competitor Assessment at Baseline; Ocular, Neuroscientific), will record data from 40 UK-based racing drivers to create a baseline; and the second, CARS (Concussion Assessment and Return to Motorsport), will assess a minimum of 20 drivers in the acute post-injury period (usually one to three weeks). While the research is ongoing, the eventual results could inform concussion treatment beyond the sport, benefiting road users as an example of the cross-cutting impact of motor sport safety research.

Looking forward

The Foundation Board of Trustees has been undertaking a Strategic Review in preparation for transition to a new grant and activity period from 2021-25. The key principles of the Review were approved by the Board in March 2019: to evolve our existing priorities and partnerships rather than shift to an entirely new direction; to build on what has worked, especially the Foundation's convening of expert technical initiatives; to seek greater focus in our programmatic and advocacy activity with stronger direct

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engagement by the Foundation in setting objectives and working alongside implementation partners; to scale-up, both through leveraging other donors and through changing national and city policy to ensure mass action; and to better connect our motorsport funding and heritage to our public policy agenda. The Secretariat and the Board will be working through 2020 to operationalise these principles. We look forward to continuing to build strong initiatives and alliances that save lives, clean the air, protect our climate and ensure safe and sustainable motorsport into the future.

2020 Objectives

The Foundation will support its key strategic programme partners in 2020 and beyond by:

- Participating in the 3rd Global Ministerial Conference on Road Safety and promoting a 'Manifesto 2030: Safe and Healthy Streets for Children, Youth and Climate', calling for global action on delivering the 'speed vaccine', low speeds and safe walking and cycling facilities, and promoting road traffic injury, air pollution and climate action as key elements of the global adolescent health and wellbeing agenda;
- Supporting the UN Special Envoy for Road Safety and the FIA High Level Panel in efforts to raise political commitment and resources for the UN Road Safety Fund, and for the wider global road safety agenda;
- Continuing efforts through our CHI, in collaboration with the Partnership for Maternal, Neonatal and Child Health (PMNCH) and others, to secure the highest level of political support for increased funding for adolescent issues, including road traffic safety and the environment, and calling for a Global Summit for Adolescents;
- Working with partner philanthropies in the Clean Air Fund to advance policy action, research and implementation to combat traffic pollution; and expanding the cities engaged with the TRUE – real urban emissions – Initiative to include cities in the Global South;
- Operationalising the new GFEI strategy, focused on electrification of the global vehicle fleet, and using the COP26 Climate Summit as a platform to build and deepen alliances with governments and other stakeholders;
- Supporting delivery of effective programmes in both the FIA Road Safety Programme and the FIA Sport Programme by providing mentoring and training in project management and monitoring and evaluation to auto clubs;
- Working with world-leading researchers in the FIA Motor Sport Safety Research Programme to ensure continued delivery of the 'safe system' in global motor sport and to identify opportunities for technology transfer to safety on the public roads; and
- Finalising our Strategic Review for the years 2021-25, with a focus on programmes that combine advocacy and delivery to best effect, to scale up evidence-based solutions for traffic safety, air quality and the climate, and change public policy to support them.

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Financial Review

Summary of results

	2019	2018	Percentage Change
	€000's	€000's	
Incoming Resources:			
Unrestricted funds	9,868	7,947	24.2%
Restricted funds	-	96	-100.0%
	9,868	8,043	22.7%
Resources Expended:			
Unrestricted funds	16,179	20,650	-21.7%
Restricted funds	26	181	-85.6%
	16,205	20,831	-22.2%
Gains/(Losses) on investment assets			
Unrestricted funds	66,407	(14,742)	509.6%

Incoming Resources

Unrestricted funds:

The Foundation's unrestricted activities are primarily funded by the returns achieved by the investment portfolio. Income has increased by €2,061,000 during the year following the investment of the liquidated Credit Suisse portfolio which had a significant effect on returns in 2018.

Investment income returns account for 74.7% (2018: 60.0%) of our cash requirement for the year, before exceptional withdrawals. Returns achieved are due to the asset allocation decisions of our investment managers, with a focus on investment in high quality assets with strong historical performance and good dividend yields.

Restricted funds:

No income was received by restricted funds during the year.

2019 was the last year of the Road Safety Fund as the Foundation has agreed with the World Health Organisation to close the fund after the donation from Johnson and Johnson was received and the remaining outstanding grants have been paid. Many of the donor-NGO partnerships fostered by the Fund are more effectively managed on a bilateral basis and hence the role of the Fund as facilitator is no longer required.

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Expenditure and Charitable Activities

Total expenditure for the year was €16,205,000 (2018: €20,831,000). Expenditure covers four main areas: Safety environment and mobility; Motor sport safety; Memberships and affiliations; and Representational activities and external communications. Expenditure is split between charitable activities, investment manager fees and support costs.

The majority of the Foundation's expenditure is via the grant programme, although it does manage its own advocacy and research programmes to promote safe and sustainable mobility around the world to achieve the objective of safe, clean, fair and green mobility for all.

Grants Awarded

The total allocated to grants and internally managed projects (designated funds) was €13,698,000 (2018: €16,385,000). €11,528,000 (2018: €14,445,000) was allocated to our grant programmes, whilst €2,170,000 (2018: €1,940,000) was transferred to designated funds for internally managed projects.

The split of grants (by numbers of recipients and amount) is shown below:

Category	2019					2018		
	No.	Grants Awarded €000's	Write back ^ €000's	Net grants awarded €000's	Percent- age of grants awarded	No.	Net grants awarded €000's	Percent- age of grants awarded
Unrestricted Funds:								
Annual programme: Safety, environment and mobility	36	6,740	(234)	6,506	61.3%	32	6,756	62.2%
Motor sport safety	3	4,020	-	4,020	37.9%	3	4,020	37.0%
Memberships and affiliations	5	85	-	85	0.8%	5	88	0.8%
	44	10,845	(234)	10,611	100%	40	10,864	100%
Exceptional funding:								
Safety, environment and mobility	1	750	-	750	82.1%	2	3,338	95.4%
Motor sport safety	1	163	-	163	17.9%	1	162	4.6%
	2	913	-	913	100%	3	3,500	100%
Total unrestricted funds								
Safety, environment and mobility	37	7,490	(234)	7,256	63.0%	34	10,094	70.3%
Motor sport safety	4	4,183	-	4,183	36.3%	4	4,182	29.1%
Memberships and affiliations	5	85	-	85	0.7%	5	88	0.6%
	46	11,758	(234)	11,524	100%	43	14,364	100%

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Category	2019					2018		
	No.	Grants Awarded €000's	Write back ^ €000's	Net grants awarded €000's	Percent- age of grants awarded	No.	Net grants awarded €000's	Percent- age of grants awarded
Restricted Funds:								
Safety, environment and mobility	1	4	-	4	100%	1	81	100%
Grants Awarded	47	11,762	(234)	11,528		44	14,492	

^ The write back represents underutilised grants awarded in prior years.

36 (2018: 33) organisations benefitted from grants awarded during the year. Grants are disclosed, by recipient and project, in note 7.

During 2015 the Foundation made an exceptional withdrawal of €10 million. This withdrawal has been used to extend the grant making programme during the period 2015 to 2018. The final €42,000 of these funds were committed in 2019.

As noted in last year's Strategic Report exceptional returns were achieved during the first quarter of 2018. As a result, the Board agreed to draw down an additional €5 million from the portfolio in March 2018, to extend the grant making programme during the period 2018 to 2020. €3,887,500 was committed during 2018 to 2019. The remaining €1,112,500 has been allocated to 2020.

As noted in the Investment Policy and Performance section of this report in March 2018 the Board of Trustees Meeting agreed, in principle, to make exceptional withdrawals totalling \$10 million over the three year period to 2020 to help catalyse wider fundraising efforts for the new United Nations Road Safety Trust Fund. The withdrawals are contingent on the UN fund being able to attract match funding from other sources. The 2019 contribution has been deferred to 2020.

To support efforts to tackle the COVID-19 emergency, the Foundation's Board agreed in March 2020 to undertake an exceptional multi-million euro round of grants and donations. Further information is provided in the Trustees Report – Structure, governance and management.

Designated funds

The Foundation continues to manage, support and develop road safety and environmental programmes. Funds are designated by the Trustees for specific purposes to meet the Foundation's objectives.

Designations, by project, are disclosed in note 20. The balance carried forward on designated funds will be utilised during the forthcoming year.

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Allocations and expenditure on designated funds were as follows:

	Number of projects	Balance brought forward €000's	Funds desig- nated €000's	Grants Awarded €000's	Net expend- iture €000's	Balance carried forward €000's
Safety, environment and mobility	6	236	1,150	(515)	(427)	444
Representational activities and external communications	5	(1)	1,020	(185)	(662)	172
Total	11	235	2,170	(700)	(1,089)	616

Other costs and overheads

The Foundation monitors and reviews support and indirect costs on a quarterly basis to ensure they are in line with expectations and budgets. Costs incurred in 2019 were in line with the budgets set, in their native currency. The majority of overhead costs are incurred in Sterling and translated to Euro at the prevailing exchange rate.

Grant making and monitoring policy for unrestricted funds

The Foundation has established its grant policy to achieve its objects for public benefit.

Grants are awarded in the following categories: Safety, environment and mobility; Motor sport safety; Memberships and affiliations. The aim of the Foundation is to promote research, disseminate the results of research and providing information on matters of public interest which may include road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility, the safety of motor sport and the protection of the environment.

The Foundation invites applications for grants from organisations which it considers to be appropriate strategic partners and whose activities meet the aims stated above. As the result of a Strategic Review conducted in 2011 the Foundation no longer accepts unsolicited applications. Applications are considered by the Programmes Committee which makes recommendations to the Board of Trustees.

Grants awarded are reviewed annually to ensure that they reflect the Foundation's objects and thereby advance public benefit.

The Foundation has developed Activity Evaluation Criteria to evaluate the grant recipients' performance on an annual basis, and to guide the Foundation's future funding decisions and priorities. Evaluations are undertaken annually. The Activity Evaluation Criteria are as follows:

- **Resource mobilisation:** assessing the additional financial resources mobilised both directly and indirectly as a consequence of the Foundation's financial support to the activity;
- **Partnership mobilisation:** accessing the number of additional stakeholders, communities or sectors that become involved, or influenced by, the activity;
- **Innovation effects:** assessing those characteristics of the activity that develop new applications, experience, policies, research, or technologies that can be applied elsewhere;

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- **Sustainability:** assessing the capacity of the activity to become financially and operationally self-sufficient over the medium and long term, or which generate lasting effects after its completion; and
- **Impact effects:** assessing both direct and indirect impacts of the project in terms of end results such as fatality/injury reduction rates, seat belt usage, reduced vehicle emission, increased public awareness, or similar metrics and measurable outcomes.

The aim of the evaluation is to assist our annual and multi-annual grants beneficiaries to meet their activity goals and our charitable objectives. The Foundation may suspend payment of all or part of any annual grant instalment if the recipient fails to receive a satisfactory evaluation on an annual basis. During the 2019 evaluations of all multi-year recipients received a satisfactory evaluation and hence the next year of funding will be made available in 2019.

Grant making policy for the Road Safety Fund

Grants are made by the Secretariat, with approval from the co-Chairmen and the Expert Advisory Committee of the Fund, which includes one Foundation Trustee. The Committee meets at least once a year. All Fund activities are reported to the main Programmes Committee of the Foundation.

Grants are awarded to recipients in accordance with the donor's requests. Grants must meet the same Activity Evaluation Criteria as grants from unrestricted funds and be consistent with the objectives of the Global Plan for the Decade of Action for Road Safety.

Reserves Policy and Management

At 31 December 2019 reserves were as follows:

Reserves	2019 €000's	2018 €000's	Percentage increase/ (decrease)
Unrestricted Funds			
- General funds	355,734	358,204	-0.7%
- Designated Funds	616	235	162.1%
	356,350	358,439	-0.6%
- Revaluation reserve	84,800	22,615	274.9%
	441,150	381,054	15.8%
Restricted Funds	(47)	(21)	123.8%
Total	441,103	381,033	15.8%

The final restricted fund, The Global Fuel Economy Initiative – Regional Implementation, is due to complete during this year and will be closed down by 30 June 2021, at the latest.

The long-term objective of the Trustees is to “preserve the capital base in real terms for as long as is practicable whilst meeting the needs of the beneficiaries at a sustainable level”. To achieve the objective of preserving the capital base the Foundation aims to ensure that the value of the investment

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share portfolio is equal to the expected growth of the original donation from the FIA once the Consumer Price Index (CPI) for Europe is applied.

The difference in the two values is shown below:

	2019	2018	2017	2016	2015
	€000's	€000's	€000's	€000's	€000's
Value of the listed investment portfolio (shares, accrued income and cash)	416,001	355,516	380,097	380,566	379,037
Value of the original donation from the FIA after the Consumer Price Index (CPI) for Europe is applied	404,656	399,344	392,901	386,409	381,978
Reserves surplus/(shortfall)	11,345	(43,828)	(12,804)	(5,843)	(2,941)

The reserves surplus was achieved due to the exceptional portfolio returns achieved during the year (see below).

However, the Foundation has inevitably suffered from the turbulence in the markets resulting from Coronavirus. At the end of June 2020 the value of the share portfolio was €401 million. This should enable the Foundation to continue to support our activities at current levels.

The Foundation has adopted a conservative expenditure policy since 2008 to improve the level of reserves available. The expenditure policy has been balanced with the needs of our beneficiaries and our charitable activities. However, the Foundation has taken advantage of periods where the Investment Portfolio has produced excessive returns to draw down funds to extend the grant making programme, for example, in 2015 and 2018 where exceptional withdrawals of €10 million and €5 million were made.

The Foundation has reviewed the annual level of expenditure and anticipates that current expenditure levels of approximately €13 million per year in total (a drawdown of approximately 3-4% of total investment assets), rising by inflation is not excessive and will enable it to continue to meet the needs of beneficiaries for the foreseeable future.

The investment policy described below has been formulated as a result of the aim of the reserves policy. Therefore, the majority of the reserves have been invested in assets which are used to generate incoming resources to fund grants, internally managed projects and support costs. The expected return is approximately 3%.

The Foundation also holds a proportion of its reserves in cash. Since June 2006 the investment managers have been set an annual withdrawal target which increases by the Consumer Price Index (CPI) for Europe annually. The managers are able to manage the portfolio on a total return basis and may, therefore, draw down capital to meet the income target, but they must also meet a capital growth target. With this approach, volatility in short term income should not impact on expenditure. The policy should also ensure that the Foundation is able to continue in its current manner should unforeseen events arise.

The Trustees have agreed to hold cash balances of a minimum of €9 million, which equates to approximately one year's programmes expenditure. The cash can be held by either the Foundation or

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by the Investment managers. This policy facilitates cash flow and helps prevent a forced sale of assets during periods of poor investment returns.

At the end of each year the Foundation assesses the level of unrestricted cash balances held (cash at bank and as part as of the investment portfolio) and outstanding commitments to determine the amount which will be requested from the portfolio during the following year. Unrestricted cash balances held were as follows:

Unrestricted Cash balances	2019 €000's	2018 €000's
Cash at Bank	17,601	14,827
Cash held as part of the investment portfolio	8,490	126,949
Total	26,091	141,776

Cash balances held at the year end comply with the reserves policy of holding a minimum of €9 million.

Investment Policy and Performance

The performance of the investment portfolio is critical for the continued success of the Foundation and its ability to continue to fund grants.

Investment policy

The Foundation has the power to deposit or invest funds not immediately required for its purposes in, or upon, such investments, securities or property as the Trustees may think fit. The Trustees have the power to delegate the management of investments to a financial expert but must review the performance of the investments regularly.

The principal objective of the investment policy is to seek total return in the long term to provide for real increases in annual expenditure while preserving the charity's capital base in real terms. This is to balance the needs of both current and future beneficiaries and therefore the assets are invested for long term returns rather than to maximise short term income.

The Foundation's policy is that all investments are externally managed by investment managers appointed by the Board of Trustees. The current investment managers of the Foundation are CCLA Investment Management Limited (CCLA), Investec Wealth and Investment Limited (Investec), and Sarasin and Partners LLP (Sarasin). Custodial services are provided by all of our managers as part of the management fee already paid. The Trustees have assessed that there is no increased investment risk of allowing each manager to act as custodian.

The investment policy adopted by the Investment Committee and Board of Trustees has been incorporated into the Statement of Investment Principles, which has been distributed to each investment manager, and is reviewed annually by the Investment Committee.

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With effect from 2 March 2015, the Foundation's investment policy was altered and investment directly or indirectly in tobacco companies or related businesses is prohibited.

Investment managers have discretion to make all asset allocation decisions in order to achieve the following investment objective, as stated in the Statement of Investment Principles:

"The Trustees' investment objective is to produce an annual income of the order of €10 million per annum, net of management charges and any irrecoverable tax, whilst maintaining the capital value of the fund in real terms over the long term. By "in real terms" it is meant that the capital value of the fund needs to increase broadly in line with the Consumer Price Index (CPI) for Europe."

The requested draw down from investment managers for the year ending 31 December 2019 has been set at €16.75 million. The request comprises: €13.4 million to fund the remaining grant payments and overheads for 2019, with €6 million being retained to fund the first grant payments of 2020; and, exceptional withdrawals of €2.6 million and €750,000 to fund the United Nations Road Safety Trust Fund and the United Nations Economic Commission for Europe (UNECE) to assist with the office costs of the UN Special Envoy for Road Safety, respectively.

Performance of the managers is assessed by comparing the portfolio returns of each manager on a rolling basis. The results are reviewed by the Investment Committee on a quarterly basis.

CCLA were appointed as investment managers in October 2018, replacing Credit Suisse. Following completion of due diligence procedures €56 million was transferred to CCLA for investment in the COIF Charities Investment Fund in January 2019. The remaining €56 million was transferred in May 2019.

Investment manager fees are calculated as a fixed percentage of the value of the portfolio. Fee rates range between 0.3 and 0.4 basis points. Fee levels are closely monitored on a quarterly basis by the members of the Investment Committee.

Investment managers are permitted to use derivatives to ameliorate the risk associated with holding shares in different currencies, and as a stop loss on equity positions within agreed limits. The managers have discretion regarding the level of derivatives that can be used but they must comply with HM Revenue and Customs guidelines. Currently derivatives are utilised by one manager, Sarasin, and take the form of options.

Investment performance

The performance of each manager is assessed against the targets laid down in the Statement of Investment Principles, on a total returns basis.

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A summary of the performance of investment assets is provided below:

	2019 € 000's	2018 € 000's
Value of investment assets (property and share portfolio)	425,786	365,838
Realised gains/(losses) on investment assets	4,280	(1,550)
Unrealised gains/(losses) on investment assets	62,127	(13,192)
Withdrawals during the year	13,920	*15,584
Percentage increase/(decrease) in value of assets (after withdrawals)	16.4%	-6.2%
Total return on listed investments	23.0%	-2.4%
European Consumer Price Index (CPI)	1.3%	1.7%
Investment income	9,834	7,773
Income yield	2.1%	1.7%
Accrued income due	1,131	174
Investment manager fees (including direct management fees on pooled investment vehicle)	1,499	1,445
Fee levels charged	0.4%	0.4%

*An exceptional withdrawal of €2,600,000 was made from the portfolio during 2018 to fund the commitment of the United Nations Road Safety Trust Fund. The next commitment has been deferred to 2020.

The overall total return for the year was 23% (2018: -2.4%), with individual manager returns ranging from 26.2% to 21.5%. The return was extremely pleasing and reflected increases in all major stock market indices. All three managers met the target of increasing the value of the fund by European CPI during the year, after withdrawals.

All asset allocation decisions are taken by our investment managers. Diversification is by asset class, investment manager and investment style.

At 31 December 2019, the evolution of the asset allocation of investments was:

	2019	2018	2017	2016	2015
Listed equity investments	68.3%	42.6%	64.8%	63.5%	68.4%
Fixed and variable interest stocks	10.5%	11.0%	18.2%	18.5%	15.9%
Alternative investments	9.4%	4.6%	4.7%	4.8%	2.7%
Property funds	5.6%	4.2%	3.8%	3.5%	2.2%
Investment Properties	2.6%	2.9%	2.7%	2.6%	3.0%
Cash and near cash	3.6%	34.7%	5.8%	7.1%	7.8%
Total	100%	100%	100%	100%	100%

Cash levels are significantly lower than the previous year as the cash held from the liquidation of the Credit Suisse portfolio has now been invested in the CCLA COIF Charities Investment Fund.

Equities remain the asset class of choice for all managers at this time.

The Foundation has significant exposure to foreign currency due to its globally diversified portfolio.

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The global allocation of investments was:

	2019	2018	2017	2016	2015
Europe	44.0%	61.2%	49.3%	40.4%	43.9%
UK	13.3%	13.1%	12.9%	14.1%	14.3%
North America	28.9%	20.5%	28.9%	38.3%	33.2%
Asia, Pacific and other countries	13.8%	5.2%	8.9%	7.2%	8.6%
Total	100%	100%	100%	100%	100%

A desktop valuation of the Investment Property was undertaken by Montagu Evans, Chartered Surveyors as at 31 December 2019. Investment properties are included in note 15. The resulting unrealised gain for the year following this valuation was €418,000, comprising a valuation loss of €159,000 and an exchange rate gain of €577,000 (2018: loss €46,000, comprising a valuation gain of €80,000 and an exchange loss of €126,000).

Restricted Funds

The Foundation managed two restricted funds during the year. The donations and other incoming resources received or generated for expenditure are restricted for the specified purposes as laid down by the donor.

At the end of the year the balances on each fund were as follows:

Restricted fund	2019 €000's	2018 €000's
The Global Fuel Economy Initiative - Regional Implementation	(47)	(25)
Road Safety Fund	-	4
Total	(47)	(21)

The purpose and restriction of the funds, and an analysis of incoming and outgoing resources is provided in note 21 to the financial statements.

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Internal Control and Risk Management

The Trustees are responsible for the Foundation's systems of internal control and effectiveness. No system of internal control can provide absolute assurance against material misstatement or loss. However, the Foundation's system is designed to provide the Board of Trustees with reasonable assurance that there are proper procedures in place, and they are operating effectively.

The key elements of the internal control system are:

- **Delegation:** there is a clear organisational structure with documented lines of authority and responsibility for control;
- **Reporting:** the Board of Trustees approves and reviews annual budgets and expenditure targets and monitors actual and forecast expenditure and investment reports on a regular basis. The Trustees may, and do, commission internal audit reports from time to time; and
- **Risk management:** the potential risks arising from the Foundation's activities have been documented in a comprehensive risk register. This was reviewed and updated significantly to follow best practice and provision of the UK Bribery Act 2010.

The risk management process follows three main requirements or sources of guidance: the Charity Governance Code; and the Charity Commission's "Charity and Risk Management" (CC26) and the Statement of Recommended Practice "Accounting and Reporting by Charities"; and to fully implement the Foundation's anti-bribery policy it is necessary to carry out an anti-bribery and corruption risk assessment. The Foundation developed an anti-fraud policy statement and response plan and continued to carry out its annual risk assessment and partner evaluation process. In 2019 it also developed the following: a sanctions policy; safeguarding policy and privacy policies, the latter in line with the General Data Protection Regulation (GDPR); and, updated its due diligence processes to ensure the Foundation is taking all possible measures to mitigate against the risk of breaching sanctions anywhere in the world.

The Foundation's risk management matrix is now divided into four major risks areas: financial; operational; reputational; and bribery and corruption, which are assessed annually and provided with a 'traffic light' monitoring system, red indicating a significant risk to the Foundation which should be continually monitored by management; amber a medium level risk which should be monitored by management on a periodic basis e.g. quarterly; and green a low risk which should reassessed on an annual basis.

Under the major risk areas above the major risks comprise:

- **Financial:** investment policy; fraud/error; budgetary control; capacity/use of resources; and taxation;
- **Operational:** loss of staff; loss of Trustees; health, safety and environment; disaster recovery and planning; suppliers; illegal activity; data protection breaches/compliance with the General Data Protection Regulation;
- **Reputational:** non-compliance with UK charity/company law/sanctions regimes; beneficiary relationships; and stakeholders' perceptions; and
- **Bribery and Corruption:** country risk; sector risk; transaction risk; activity opportunity risk; activity partner risk; and internal risk.

The Board of Trustees and the Audit Committee review the major risks to which the Foundation is exposed on an annual basis and can confirm that all reasonable measures are being taken and systems

Trustees Report: Strategic Report

have been established to control or mitigate the effect of these risks on the achievement of the charity's objectives. The Foundation also ensures it has comprehensive insurance cover to assist with the management of risks.

The Trustees have assessed the potential risks in relation to the United Kingdom's withdrawal from the European Union and believe that the risks to the Foundation are low.

Principal risks assessed as medium or higher-level risks are as follows:

Risk	Measure in place to mitigate the risks
Financial - investment policy <ul style="list-style-type: none"> - financial loss through inappropriate/speculative investment or lack of diversity. - lack of investment advice/strategy. - market risk and counter party risk. 	<ul style="list-style-type: none"> - agreed Statement of Investment Principles reviewed periodically. - an adequate reserves policy. - the use of reputable fund managers. - investment experience within the Board of Trustees. - regular monitoring of the fund managers by the Investment Committee.
Financial - credit risk <ul style="list-style-type: none"> - investments and bank balances and credit risk is primarily attributable to bank balances. 	<ul style="list-style-type: none"> - review the level of balances held with each institution and reviews credit ratings.
Financial - currency risk <ul style="list-style-type: none"> - exposure to translation and transaction foreign exchange risk from non-Euro denominated assets. 	<ul style="list-style-type: none"> - management by use of forward exchange contracts to hedge these exposures.
Financial - market risk <ul style="list-style-type: none"> - Investments are subject to market movements. 	<ul style="list-style-type: none"> - investment through diversification across a broad range of asset classes, geographies, investment managers and investment strategies. - the use of derivatives in the form of forward exchange contracts and options is permitted with the approval of the Investment Committee to assist with managing these risks. Derivatives are not used for speculative purposes.
Financial - liquidity risk <ul style="list-style-type: none"> - to ensure sufficient liquidity is available to meet foreseeable needs. 	<ul style="list-style-type: none"> - aim to hold cash deposits of approximately €9 million to ensure volatility in short term income should not impact on expenditure and to ensure that the Foundation is able to continue in its current manner should unforeseen events arise.

Trustees Report: Strategic Report

Risk	Measure in place to mitigate the risks
Operational – loss of staff	
<ul style="list-style-type: none"> - loss of valuable knowledge, skills and experience. - operational impact on projects and day-to-day running of the Foundation. - loss of contact base. - weak organisational structure. - reputational loss 	<ul style="list-style-type: none"> - annual review of employee reward and retention strategy. - high-end employee benefit package. - flexible work environment. - two Deputy Directors appointed 2016. - deputies appointed to cover roles during absences and sound documentation system. - periodic review of organisational chart and job descriptions. - employee handbook including code of conduct and safeguarding policies. - HR processes in line with GDPR. - regular staff meetings and away-day events. - annual appraisal process. - open door policy with Executive Director and Director of Governance and Personnel.
Reputational - beneficiary relationships	
<ul style="list-style-type: none"> - impact on Foundation’s reputation. - complaints from grant beneficiaries. 	<ul style="list-style-type: none"> - thorough due diligence and approval process for grants. - payment by instalments and potential for suspension or demand for remedial measures. - a grant evaluation process including reporting requirements, annual meeting with key beneficiaries. - an independent audit of a sample of grant awards will be implemented. - appointment of Compliance Officers for bribery, fraud and sanctions protection.
Reputational – risk of breach of EU, UN, UK, and USA sanctions	
<ul style="list-style-type: none"> - penalties from relevant country - impact on Foundation’s reputation 	<ul style="list-style-type: none"> - sanctions policy introduced. - thorough due diligence including sanctions screening, and approval process for grants. - in the case of grant activities in high risk jurisdictions, enhanced and ongoing due diligence. - Regular review of due diligence and grants in countries where sanctions exist. - Sanctions compliance training for relevant staff.

Trustees Report: Strategic Report

Risk	Measure in place to mitigate the risks
Bribery and Corruption - Sector Risk	
<ul style="list-style-type: none"> - Widespread corruption in road transport sector. 	<ul style="list-style-type: none"> - adoption of anti-bribery and corruption and anti-fraud and sanctions policies. - Foundation only works with known partners with an interest in protecting consumers and public safety. - Foundation partners are required to acknowledge our anti-bribery and corruption, and anti-fraud and sanctions policies. - appointment of Compliance Officers. - grant agreements require partners to certify annually compliance with applicable anti-bribery/fraud laws. - periodic external audit review. - appointment of independent evaluator for motor sport safety projects.

Bribery and Corruption

Country risk: The Foundation’s main partners are from the following countries: United Kingdom; USA; Vietnam; France; Switzerland; Tanzania and Uruguay. The Foundation uses the Transparency International Corruption Perceptions Index (TICPI) for an indication of the corruption risk in a particular territory. The higher the score, the “cleaner” the country. A score of below 50 indicates that public institutions in that country need to be more transparent and powerful officials more accountable. The decision to continue operations in a particular territory is one of management. Enhanced procedures and controls must be adopted when undertaking activities in the higher risk jurisdictions. All of the countries listed above have a score greater than 70, except for Vietnam and Tanzania, which have scores of 35 and 36 respectively (2018 scores). Given our robust anti-bribery and corruption and anti-fraud policies and Fraud Response Plan, and our new sanctions monitoring and compliance work and the fact that we only work with known partners with an interest in protecting consumers and public safety, the Foundation is comfortable with these scores.

In all of the bribery and corruption risk areas (sector; transaction, activity opportunity; activity partner; and internal), the Foundation has in place policies and procedures to ensure it is as well protected as it can be. Such policies and procedures include a Compliance Officer; the need for all partners to acknowledge our anti-bribery and corruption and anti-fraud and sanctions policies; training for all employees who may face demand for facilitation payments; gifts and hospitality rules.

Trustees Report:

Structure, governance & management

Charity Status

The FIA Foundation (Foundation) is registered in England and Wales as a charity, number 1088670, and as a company limited by guarantee, number 4219306. The liability of the Trustees is limited to a sum not exceeding £10. The Foundation is governed by its Articles of Association. The directors of the Foundation are its Trustees for the purposes of charity law. The terms of the charity's Articles of Association exclude the power to raise funds by the means of taxable trading, where such trading falls outside its charitable objects.

Charity Objects

The objects of the Foundation are the promotion of public safety and public health, the protection and preservation of human life and the conservation, protection and improvement of the physical and natural environment in particular by:

- promoting research, disseminating the results of research and providing information on matters of public interest which may include road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility and the protection of the environment; and
- promoting improvement in the safety of motor sport, and of drivers, passengers, pedestrians and other road users.

The Foundation is primarily a grant making organisation although it does manage some projects internally. The grant making policy is included in the Strategic Report.

Grants awarded and activities undertaken directly by the Foundation fall under the following categories:

Safety, environment and mobility

This is the work carried out to fulfil our first object of “promoting research, disseminating the results of research and providing information on matters of public interest which may include road safety, automobile technology, the protection and preservation of human life and public health, transport and public mobility and the protection of the environment”. Our work in representational activities (see below) also fulfils this objective.

Motor sport safety

This is the work carried out to fulfil our second objective of “promoting improvement in the safety of motor sport”. Our research, memberships and affiliations expenditure (see below) also fulfil this objective.

Memberships and affiliations

As described above these are research, memberships and affiliations to achieve our objectives.

Representational activities and external communications

As described above these are activities undertaken directly by the Foundation to achieve our first objective.

Trustees Report:

Structure, governance & management

Trustees

The Foundation's Trustees play a critical role in ensuring that the Foundation meets its objects of promoting road safety, sustainable mobility and motor sport safety. Their duties are set out in the Foundation's Articles of Association and are reinforced by the current Trustees' Code of Conduct. The principal involvement of Trustees is through participation in the Board and its subsidiary bodies, namely the Executive; Programmes; Investment; and Audit Committees.

Trustees and Committee membership

Under the Articles of Association, the Board of Trustees must maintain a minimum membership of nine and a maximum membership of 15. This figure includes not less than two directors independent from any member of the charity, the President of the FIA *ex officio*, and three directors nominated by the FIA. The independent directors and all non-FIA nominated Trustees are elected by an ordinary resolution by members at the Annual General Meeting (AGM). One third (or the number nearest one third) of these Trustees must retire at each AGM. Other than the President of the FIA, trustees are elected for a maximum of two terms of three years. The Board may permit a trustee to stand for election for a third consecutive term of office if it is satisfied that there is a particular need for that trustee's skills and experience on the Board of Trustees, or, in the case of the three FIA trustees, if the FIA requests such an extension.

The Trustees who served throughout the year are shown below:

	Year of Appointment	Committee			
		Executive	Programmes	Investment	Audit
Mr J Abed	2015				
Ms M Amoni ^	2012		✓		
Mr M D Angle (Treasurer) ^ *	2010	✓		II ♂	✓
Mr G Braggiotti	2019				
Mr N Craw #	2011				
Mr B Gibbons #	2011				
Mr A Gow	2012		✓		
Mr W Heping	2019				
Mr E Jarrett (Company Secretary)	2011	✓			II
Mr W Kraus	2016		✓	✓	✓
Mr A Lagman *	2014		✓		
Mr M Nadal	2014	✓	II		
Mr G Stoker #	2011				
The Rt Hon. The Lord Robertson of Port Ellen KT (Chairperson) ^	2014	II	♣	♣	♣
Mr J Todt (<i>ex officio</i> , FIA President)	2008				
Mr K Woodier (Treasurer @) ^	2016			II ♂	✓
Ms M Yeoh	2018				

^ Independent Trustee

II Chairperson

♂ Chair to 10 October 2019

FIA nominee Trustees

♣ *Ex officio* member

* Retired 5 December 2019

✓ Member

♂ Chair from 10 October 2019

@ From 5 December 2019

Trustees Report:

Structure, governance & management

Messrs M Angle, W Kraus, A Lagman and K Woodier retired from the Board at the AGM on 5 December 2019. Messrs Kraus and Woodier were re-elected for a second term. Mr Angle was ineligible for re-election having served three terms. Mr Lagman did not seek re-election.

Messrs G Braggiotti and W Heping were elected for a first term.

Messrs N Craw, B Gibbons, E Jarrett, M Nadal, G Stoker and The Rt Hon. The Lord Robertson of Port Ellen KT are due to retire at the forthcoming AGM. Messrs Craw, Gibbons, Jarrett and Stoker will have served three consecutive terms and are therefore ineligible for re-election. Mr Nadal and The Rt Hon. The Lord Robertson of Port Ellen KT have served two terms and are eligible to offer themselves for a third and final term.

Committees and meetings

The Board of Trustees meets three times a year. There are also four additional Trustee sub committees (the Executive Committee; the Programmes Committee; the Investment Committee; and the Audit Committee) which ordinarily meet a minimum of once a year.

The terms of reference for each committee are:

Executive Committee: to review questions of governance or any other matter referred to it by the Chairperson or by the Board; to recommend the specification for the role of Trustee, to oversee the process of Trustee selection, and to review Trustee applications; and to support the Executive Director in the management of the Foundation's Human Resources, to oversee the general terms and conditions of staff employment, and to approve general salary levels and specifically the remuneration of the Executive Director.

Programmes Committee: to review and propose the annual programme priorities, activities and expenditure of the Foundation for approval by the Board; to consider and recommend for Board approval future projects and programmes to be supported by the Foundation; and to apply the agreed evaluation criteria to the Foundation's projects and programmes.

The Programmes Committee meeting is now held the day before the Spring Board of Trustees meeting, so it is normal practice for most Trustees to attend this meeting.

Investment Committee: to propose and recommend to the Board the investment strategy and the Statement of Investment Principles to be adopted in managing the Foundation's investment assets, including property and cash reserves; to select and, with the approval of the Board, to appoint independent fund managers to manage parts of those assets on a discretionary basis, to an agreed set of objectives and benchmarks; to monitor closely and report regularly to the Board the relative performance and charges of the individual fund managers, and of the fund as a whole, and to assist and support the Finance Director when required in all routine aspects of the management of the Foundation's financial resources.

Audit Committee: to supervise and monitor on behalf of the Board the annual audit of the Foundation's Annual Financial Statements; to meet the Foundation's auditors on the completion of the annual audit, and to approve on behalf of the Board the Audit Findings Document; to advise the Board on the appointment of the Foundation's auditors and their fees; and to review annually the Foundation's policies to minimise risk across its activities, including its internal controls and its obligations under the UK Bribery Act.

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Structure, governance & management

Attendance of Board members and co-opted committee members during the year are shown below:

	Board meetings		Executive Committee		Programmes Committee		Investment Committee		Audit Committee	
	Attendance	Attendance %	Attendance	Attendance %	Attendance	Attendance %	Attendance	Attendance %	Attendance	Attendance %
Mr J Abed	2/3	67%			1/1	100%				
Ms M Amoni	3/3	100%			1/1	100%				
Mr M D Angle	3/3	100%					2/2	100%	1/1	100%
Mr N Craw	3/3	100%			1/1	100%				
Mr B Gibbons	2/3	67%								
Mr A Gow	2/3	67%			0/1	0%				
Mr E Jarrett	3/3	100%			1/1	100%			1/1	100%
Mr W Kraus	3/3	100%			1/1	0%	2/2	100%	0/1	0%
Mr A Lagman	3/3	100%			0/1	0%				
Mr M Nadal	3/3	100%	1/1	100%	1/1	100%				
Mr G Stoker	3/3	100%								
The Rt Hon. The Lord Robertson of Port Ellen KT	3/3	100%	1/1	100%	1/1	100%				
Mr J Todt	3/3	100%	1/1	100%						
Mr K Woodier	3/3	100%	1/1	100%			2/2	100%	1/1	100%
Ms M Yeoh	1/3	33%								
Co-opted member: Mr G Braggiotti							2/2	100%		

Induction and training of new Trustees

When a new Trustee is appointed, they receive the Foundation Governance handbook – Key Policies and Documents as induction which includes following documents:

- the Foundation's Articles of Association;
- the Foundation's Internal Regulations;
- the Foundation's Anti-Bribery and Corruption policy;
- the Foundation's Anti-Fraud policy and Fraud Response Plan
- the Foundation's Conflict of Interest policy;
- the Code of Conduct for Trustees;
- Sanctions Policy;
- Safeguarding Policy;
- Privacy Policy;
- a note on the Foundation's relationship with the FIA;
- the Strategy Review issued in 2011;
- a copy of the Memorandum of Understanding between the Foundation and the FIA;
- the Foundation's travel and expenses policy for Trustees; and
- a list of the members of the Board of Trustees, the Executive; Programmes; Investment; and Audit Committees and their contact details.

They are also sent a copy of the Trustees' Liability Insurance. Trustees also receive and are expected to have read the Charity Commission's publications: "CC3: The Essential Trustee: What you need to know",

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"A Guide to Conflicts of Interests" and "A Guide to Corporate Foundations" as well as the Ministry of Justice Guidance on the UK Bribery Act 2010.

All Trustees must sign a Trustee declaration, declaring themselves fit and eligible to serve as a Trustee of the Foundation and complete and update, on an annual basis, a register of interests.

As the majority of our Trustees hail from our member organisations, they are generally already aware of the Foundation's activities and familiar with the Foundation's senior staff members. They are also all present or past senior executives of major organisations and thus comfortable with what is and is not expected of them in their role as Trustees. Training is therefore handled on an ad hoc basis and will be arranged for any Trustee if they request it.

Conflicts of interest

The Foundation has a policy on conflicts of interest which applies to Trustees, employees and members of the Foundation's decision-making committees. When a Trustee has a material interest in any grant, investment or other matter being considered by the Foundation, that Trustee does not participate in the decision on that grant or other matter. The same principle applies to staff and members of committees who are able to influence the charity's funding decisions.

Key management and personnel remuneration

The Trustees consider the Board of Trustees and the Executive Director as the key management personnel of the charity in charge with directing and controlling the charity and running and operating the charity on a day to day basis.

All Trustees give their time freely and no Trustee remuneration was paid in the year. Details of Trustee expenses and related party transactions are disclosed in notes 12 and 26 respectively.

The pay of the charity's Executive Director is reviewed annually by the Executive Committee and is increased in line with inflation. The remuneration is also benchmarked with charities of a similar size and activity to ensure that the remuneration is not out of line with that paid for similar roles.

Trustees responsibilities for the financial statements

The Trustees (who are also directors of the Foundation for the purposes of company law) are responsible for preparing the Trustees' Report (including the Strategic Report) and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP FRS 102;
- make judgements and accounting estimates that are reasonable and prudent;

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- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

As far as each of the Trustees is aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Other Matters

The Strategic Report

The Trustees confirm that in approving these financial statements they are also approving the Strategic Report, which is contained within the Trustees' Report, in their capacity as Trustees and Directors of the Foundation.

Public Benefit Reporting

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy.

Charity Commission Serious Incident Report/Information Commissioners Report

A technical coding error on the Foundation's website resulted in private Board and other administrative papers housed in a private and password-only section of the website being searchable via Google for a period during 2019. A Serious Incident Report was made to the Charity Commission and, because of a small amount of personal data included in the papers, to the Information Commissioners Office. Both regulators reviewed the incident, and the remedial steps taken by the Foundation, and decided no further action was required. The private section of the website has been removed; all documents have been removed from the internet; and a full cyber and IT security review has been undertaken by the Foundation, with assistance from external advisors.

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COVID-19

Global stock market fluctuations had a significant impact on the Foundation's investment portfolio with values falling by 17.7% to €342 million during the period from January to mid-March 2020. However, due to the level of cash reserves held the Foundation was able to continue to fund grant payments and operational activities without having to crystallise any losses. At the end of June 2020 the valuation of the Foundations share portfolio was €401 million a fall of 3.6% when compared to December 2019.

The Foundation's secretariat, based in the UK, France and the US, continued to work from home during those countries' respective lockdowns. Many of our programmatic partners have been similarly affected by the emergency, and the Foundation provided no-cost extensions for programming for those who have needed it. Most of the international processes and events that the Foundation monitors or engages with have been affected, with cancellations or shortened agendas taken online. The Foundation has actively engaged with policy issues arising from the pandemic, including urban mobility issues in a time of physical distancing.

To support efforts to tackle the COVID-19 emergency, the Foundation's Board agreed in March 2020 to undertake an exceptional multi-million euro round of grants and donations. Initiatives supported include a mix of personal protective equipment (PPE) manufacture; transport logistics for pandemic response by expert international agencies and NGOs; and medical research (vaccine, antibody testing and neurological impacts of the virus). The Foundation also approved redeployment of some road safety grant to enable national partnerships on COVID-19 by member automobile clubs with national Red Cross/Red Crescent societies.

Fund-raising

The Foundation is not actively engaged in fund raising activities.

Social Media

The Foundation utilises social media as a core part of its communications activities. Twitter, Instagram, Facebook and YouTube are the primary channels. They have enabled the Foundation to communicate and engage with organisations and individuals in order to meet both advocacy and programmatic objectives. Through social media, the Foundation has been able to target its communications effectively and also connect with a wider audience. Social media has been particularly important in efforts to engage with a wide range of organisations and individuals influential in the global public health community. Communications on social media are managed with appropriate diligence and care. They are controlled by the Deputy Director and Executive Director to ensure that the Foundation's objectives are met, and risks managed.

Links to our sites are:

Facebook Foundation: <https://www.facebook.com/FIAfdn>

Facebook GFEI: <https://www.facebook.com/Global-Fuel-Economy-Initiative-410323319738807>

Facebook TRUE: https://www.facebook.com/TRUE_Emissions-1065473186965493

Facebook Make Roads Safe: <https://www.facebook.com/makeroadssafe>

Instagram Foundation: https://www.instagram.com/This_Is_My_Street

Instagram TRUE: https://www.instagram.com/true_emissions

Instagram GFEI: <https://www.instagram.com/GlobalFuelEcon>

LinkedIn Foundation: <https://www.linkedin.com/company/fia-foundation>

LinkedIn TRUE: <https://www.linkedin.com/showcase/the-real-urban-emissions-initiative>

LinkedIn CHI: <https://www.linkedin.com/showcase/child-health-initiative>

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YouTube FIA Foundation: <https://www.youtube.com/user/FIAFoundation>

YouTube TRUE:

https://www.youtube.com/channel/UCypq6bkx0XD9PYB5XeWU3Gw?view_as=subscriber

Changes in fixed assets

The movements in fixed assets are set out in notes 14 and 15 to the Financial Statements.

Related party transactions

The charity has designated some of the income generated by the investment portfolio for internally managed projects. These are listed in note 20. Grants made to organisations which are members of the charity are disclosed in note 7. All other related party transactions are disclosed in note 27.

Auditor appointment

Wilkins Kennedy Audit Services, having expressed their willingness to continue in office, will be deemed to have been reappointed for the next financial year in accordance with section 487 (2) of the Companies Act 2006.

On behalf of the Trustees



The Rt Hon. Lord Robertson of Port Ellen KT GCMG

Chairperson

10 July 2020

Independent Auditors Report to the Members of the FIA Foundation

Opinion

We have audited the financial statements of FIA Foundation (the 'charitable company') for the year ended 31 December 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2019 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material

Independent Auditors Report to the Members of the FIA Foundation

misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered

Independent Auditors Report to the Members of the FIA Foundation

material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Paul Creasey (Senior Statutory Auditor)

For and on behalf of Wilkins Kennedy Audit Services

Statutory Auditor

Egham

10 July 2020

Statement of Financial Activities

For the year ended 31 December 2019 (incorporating an income and expenditure account)

	Note	Unrestricted Funds 2019 €000's	Restricted Funds 2019 €000's	Total 2019 €000's	Total 2018 €000's
Income					
Donations	2	-	-	-	81
Charitable activities	3	-	-	-	15
Other income	4	34	-	34	174
Investment income	5	9,834	-	9,834	7,773
Total Incoming resources		9,868	-	9,868	8,043
Expenditure					
Raising funds:					
- Costs of managing investments	6	994	-	994	1,725
Charitable activities:					
- Safety, environment and mobility	6	9,141	26	9,167	12,670
- Motor sport safety	6	4,307	-	4,307	4,275
- Memberships and affiliations	6	85	-	85	88
- Representational activities and external communications	6	1,652	-	1,652	2,073
Total resources expended	6	16,179	26	16,205	20,831
Net expenditure before gains on investments		(6,311)	(26)	(6,337)	(12,788)
Gains/(losses) on investment assets	15	66,407	-	66,407	(14,742)
Net income/(expenditure) for the year and net movement in funds		60,096	(26)	60,070	(27,530)
Reconciliation of funds:					
Balance at 1 January 2019	19-21	381,054	(21)	381,033	408,563
Balance at 31 December 2019	19-21	441,150	(47)	441,103	381,033

The Statement of financial activities includes all gains and losses recognised in the year. All amounts relate to continuing operations.

The notes to the accounts form an integral part of the financial statements.

Balance Sheet

As at 31 December 2019

	Note	Unrestricted Funds 2019 €000's	Restricted Funds 2019 €000's	Total 2019 €000's	Total 2018 €000's
Fixed assets					
Tangible assets	14	4,397	-	4,397	4,246
Investments	15	425,786	-	425,786	365,838
		430,183	-	430,183	370,084
Current assets					
Debtors	16	3,227	-	3,227	2,362
Cash at bank and in hand		17,601	(47)	17,554	14,834
		20,828	(47)	20,781	17,196
Liabilities					
Creditors: amounts falling due within one year	17	(9,861)	-	(9,861)	(6,247)
Net current assets		10,967	(47)	10,920	10,949
Total assets less current liabilities		441,150	(47)	441,103	381,033
Net assets		441,150	(47)	441,103	381,033
Funds					
Unrestricted funds:					
- General funds	19	356,350	-	356,350	358,439
- Revaluation reserve	19	84,800	-	84,800	22,615
		441,150	-	441,150	381,054
Restricted funds	21	-	(47)	(47)	(21)
Total charity funds		441,150	(47)	441,103	381,033

The notes to the accounts form an integral part of the financial statements.

The financial statements were approved by the Board of Trustees on 10 July 2020 and signed on their behalf by:



Kenneth Woodier

Treasurer

Company Number: 4219306

Statement of Cash Flows

For the year ended 31 December 2019

	2019 €000's	2018 €000's
Net cash outflow from operating activities:		
Net cash used in operating activities	(12,532)	(20,357)
Cash flows from investing activities:		
Dividends, interest and rents from investments	8,810	7,869
Purchase of tangible fixed assets	(17)	(21)
Proceeds from sale of investments	44,644	181,865
Purchase of investments	(157,004)	(64,404)
Net cash provided by investing activities	(103,567)	125,309
Change in cash and cash equivalents in the year	(116,099)	104,952
Cash and cash equivalents on 1 January 2019	141,783	40,423
Change in cash and cash equivalents due to exchange rate movements	360	(3,592)
Cash and cash equivalents on 31 December 2019	26,044	141,783

Reconciliation of net income to net cash flow from operating activities

	2019 €000's	2018 €000's
Net income/(expenditure) for the year	60,070	(27,530)
Adjustments for:		
Depreciation	32	34
(Gains)/losses on investments	(66,407)	14,742
(Reversing impairment losses)/impairment losses on the revaluation of fixed assets land and buildings	(166)	18
Dividends, interest and rents from investments	(8,810)	(7,869)
(Increase)/decrease in debtors	(865)	884
Increase/(decrease) in creditors	3,614	(636)
Net cash used in operating activities	(12,532)	(20,357)

Analysis of cash and cash equivalents

	2019 €000's	2018 €000's
Cash at bank and in hand	17,554	14,834
Cash held as part of the investment portfolio	8,490	126,949
Total cash and cash equivalents	26,044	141,783

Notes to the Accounts

1 Principal accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention except for our property which has been valued at market (fair) value. They comply with the Statement of Recommended Practice “Accounting and Reporting by Charities” (“the Charities SORP FRS 102”) preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2015, Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” and the Companies Act 2006.

Company Status

The FIA Foundation is registered in England and Wales as a private company limited by guarantee. The liability of the Trustees is limited to a sum not exceeding £10. The registered office is 60 Trafalgar Square, London, WC2N 5DS. The Foundation meets the definition of a public benefit entity under FRS 102.

The principal accounting policies for the charitable company are set out below.

Functional and presentational currency

The functional and presentational currency of the Foundation is the Euro. This is the currency of the primary economic environment in which the Foundation operates.

Going concern

The financial statements have been prepared on the going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level funds held and the expected level of income and expenditure from the 12 months from authorising the financial statements. Notwithstanding the impact of COVID-19 on investment values (as disclosed in the Trustees Report, page 37) the budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

Significant judgements and estimates

Preparation of the financial statements requires the Trustees to make significant judgements, estimates and assumptions about the carrying values of assets and liabilities not readily apparent for other sources. The key judgements and sources of estimation that have a significant effect on the amounts recognised in the financial statements include:

Property	Both fixed assets land and buildings and the investment property are stated at fair value. The value of this property is affected by general market movements. See notes 14 and 15 for further information.
Listed Investments	The most significant area of uncertainty that effects income and the carrying value of assets are the level of investment return and the performance of the investment markets. See the Investment Policy and Performance, and Internal Control and Risk Management sections of the Strategic report and note 15.

Notes to the Accounts

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the Foundation is legally entitled to the income and the amount can be quantified with reasonable certainty. More specific details relating to each category of income are shown below:

Grants	Grant income is recognised when the charity has met the conditions of receipt, is entitled to the funds, and the amount can be measured reliably.
Donations	All monetary donations are included in full when receivable, provided that there are no donor-imposed restrictions as to the timing of the related expenditure. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred until any precondition is met.
Investment income	Investment income, including associated tax recoveries, but with the exception of income receivable in respect of fixed interest securities, is recognised when receivable. Income receivable in respect of fixed interest securities is recognised on the effective interest method.
Rental income	Rental income is recognised when receivable, on a straight-line basis.

Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

Expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Resources expended comprise:

Raising funds: Cost of managing investments	This includes investment manager fees, staff salaries and other costs directly attributable to the management of the investment portfolio.
Costs of charitable activities	The charitable activities flow from the Charity's vision and purpose, which are highlighted in the Trustees' Report. The primary charitable activities as disclosed in the SOFA are as follows: Safety, environment and mobility; Motor sport safety; Memberships and affiliations; and Representational activities and external communications.

The costs of charitable activities include grants made to external organisations and direct expenditure. The accounting treatment for these are as follows:

Grants payable	Grants payable are recognised in the financial statements in the year in which they are approved and such approval has been communicated to the recipients, except to the extent that it is subject to conditions that enable the Foundation to revoke the award.
Direct expenditure	This is expenditure made from designated reserves relating to internally managed projects. Details of costs can be found in note 8.
Support and indirect costs	These are shared and indirect costs associated with the main activities of the Foundation. Details of costs can be found in note 10.

Notes to the Accounts

Allocation of support costs	Costs which relate directly to an employee are allocated against the activities they undertake. Support and indirect costs are apportioned on the basis of the number of full-time equivalent staff.
Governance costs	Governance costs include external audit and legal advice on governance matters, directors and officers insurance, Trustees' expenses and an apportionment of shared and indirect costs. Governance costs are apportioned on the basis of the number of full-time equivalent staff. Details of costs can be found in note 10.
Irrecoverable VAT	The irrecoverable VAT element is included in the expense category to which it relates.

Fund accounting

The Foundation holds the following funds:

Restricted funds	Donations and other incoming resources received or generated for expenditure for specified purposes as laid down by the donor (see note 18).
General funds (unrestricted funds)	Donations and other incoming resources received or generated for expenditure on the general objectives of the charity.
Designated funds	General funds which have been designated for specific purposes by the Trustees.

On occasion the Programmes Committee will recommend the transfer of monies between funds where grants have been underutilised by recipients. The transfer of these monies is subsequently approved by the Board of Trustees.

Property

The Foundation owns one property that is in mixed functional and investment use. Areas of the building occupied by the Foundation are classified as fixed assets, whilst areas occupied by third-party tenants are classified as an investment property. All property is valued at the estimated market (fair) value in the native currency at the balance sheet date and translated at the exchange rate ruling at the year end. The valuation is pro-rated according to floor space occupied by the Foundation and third-party tenants.

The property is valued annually either by a full valuation, which is undertaken every five years, or a desktop valuation in the intervening years.

Tangible fixed assets and depreciation

Freehold land and buildings are measured at fair value at the date of revaluation less impairment losses. All gains and losses arising from the revaluation of land and buildings are taken to the Statement of Financial Activities as they arise.

Other fixed assets are capitalised at cost where their acquisition value is greater than €750 and are stated at cost net of depreciation. Depreciation is calculated to write down the cost of other fixed assets by equal annual instalments over their estimated useful economic lives, calculated on an annual basis. The rates applicable are:

Fixtures and fittings	20%
Computer equipment	33 1/3%

Notes to the Accounts

Investments

The Foundation holds both property and listed investments as part of the investment portfolio. The accounting treatment for these are as follows:

Property	Investment property includes one property that is mixed functional and investment use. The accounting policy for properties is stated above.
Listed Investments	Listed investments are valued at their market value in their native currency at the end of the financial year and are translated at the rate ruling at this date. Cash held as part of an investment portfolio, as a monetary asset, is translated at the closing rate.
Derivatives	Investment managers are permitted to use derivatives to ameliorate the risk associated with holding shares in different currencies, and as a stop loss on equity positions within agreed limits. The managers have discretion regarding the level of derivatives that can be used but they must comply with HM Revenue and Customs guidelines. Currently derivatives take the form of forward currency contracts or options. The accounting treatment for derivatives follows that of listed investments.
Gains and losses on investments	Net gains and losses arising on revaluations and disposals during the period are included in the SOFA. Realised gains and losses arise on the sale of investments and represent the difference between the valuation at the beginning of the financial year and the proceeds from the sale of the investment. Unrealised gains and losses consist of the movement in the market value of investments on an annual basis. All gains and losses are taken to the SOFA as they arise. Realised and unrealised investment gains and losses are combined in the SOFA
Revaluation reserve	The excess of market valuations over the cost of investments is included within the revaluation reserve.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are value at the amount prepaid net of any trade discounts. Accrued income represents income receivable in respect of fixed interest securities.

Cash and liquid assets

Cash at bank and cash holdings within the investment portfolio includes cash and short term highly liquid investments with an original maturity date of three months or less.

The Trustees consider both cash held within its own bank accounts and balances held by our Investment Managers when considering the liquidity of the Foundation.

Liabilities

Liabilities are recognised when there is a legal and constructive obligation committing the charity to the expenditure. Creditors and provisions are normally recognised at their settlement amount after allowing for trade discounts due.

Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Non-monetary assets and liabilities in foreign currencies are translated at the rates ruling at the date of acquisition, or average rate if not materially different. Exchange

Notes to the Accounts

differences are dealt with in the SOFA. Exchange gains and losses are allocated to the appropriate income or expenditure category. The exchange rates ruling at the balance sheet date were as follows:

Currency		2019	2018
Sterling	€1:£	€1:£0.850740	€1:£0.898265
US Dollar	€1:\$	€1:\$1.122135	€1:\$1.145137

Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK Corporation tax purposes.

Employee benefits

Short term employee benefits, including holiday pay, are recognised as an expense in the period in which they are incurred.

The Foundation recognises an accrual for accumulated annual leave accrued by employees as a result of services rendered in the current period for which employees can carry forward and use within the next year. The accrual is measured at the salary cost of the respective employee in relation to the period of absence.

Defined contribution scheme

The pension costs charged against the SOFA are the contributions payable to the schemes in respect of the accounting period. The Foundation has no liability beyond making its contribution and paying across deductions for employee contributions.

Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the SOFA on a straight-line basis over the lease term.

2 Donations

The Foundation received the following:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Safety, environment and mobility (restricted funds):		
Road Safety Fund		
Johnson and Johnson	-	81
Total donations to restricted funds	-	81

Notes to the Accounts

3 Income from charitable activities

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Safety, environment and mobility (restricted funds):		
Personal Security of Women - A Study of Three Cities in Latin America		
Corporación Andina De Fomento (CAF)	-	15
Total income from charitable activities	-	15

4 Other income

Other income comprises income from:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Safety, environment and mobility (designated funds):		
Share of advertising income from AUTO, the International Journal of the Fédération Internationale de l'Automobile (FIA)		
Fédération Internationale de l'Automobile (FIA)	34	174
Total income	34	174

5 Investment income

Investment income comprises income from:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Listed equity investments	8,133	5,459
Fixed and variable interest stocks	1,101	1,525
Interest on cash held at brokers	31	271
Investment properties	561	510
Bank deposits and financial markets	8	8
	9,834	7,773

Notes to the Accounts

6 Resources expended

	Grants €'000's	Activities under- taken directly €'000's	Invest- ment manager costs €'000's	Support and govern- ance costs €'000's	2019 €'000's	2018 €'000's
Costs of managing investments	-	-	931	63	994	1,725
Safety, environment and mobility	7,260	449	-	1,458	9,167	12,670
Motor sport safety	4,183	-	-	124	4,307	4,275
Memberships and affiliations	85	-	-	-	85	88
Representational activities and external communications	-	696	-	956	1,652	2,073
	11,528	1,145	931	2,601	16,205	20,831

Resources expended are further analysed in the following notes:

- note 7 for details of grant funding;
- note 8 for details of activities undertaken directly;
- note 9 for details of Investment manager costs; and
- note 10 for support and indirect cost allocations.

7 Grants

Grant expenditure during the year was as follows:

	Grants €'000's	Write back under utilised grants €'000's	Year ended 31 December 2019 €'000's	Year ended 31 December 2018 €'000's
Safety, environment and mobility	7,494	(234)	7,260	10,175
Motor sport safety	4,183	-	4,183	4,182
Memberships and affiliations	85	-	85	88
	11,762	(234)	11,528	14,445

Detailed descriptions of each grant are provided below.

Each grant recipient received one grant, although this may have been payable in more than one tranche.

All grants were made to institutions and were restricted to the purpose for which the grant was approved

Notes to the Accounts

Grants Awarded (prior to write backs of underutilised grants):

Recipient and project	Amount Awarded €'000's
Safety, environment and mobility	
Unrestricted funds - Major Partners:	
Fédération Internationale de l'Automobile France (FIA)* + - FIA Road Safety Programme	1,200
Fédération Internationale de l'Automobile France (FIA)* + - FIA Sustainable Mobility Programme	300
Fédération Internationale de l'Automobile France (FIA)* + - FIA High Level Panel for Road Safety	300
GlobalNCAP - Global New Car Assessment Programme	1,000
International Road Assessment Programme (iRAP)* + - International Road Assessment Programme, Maximising Travel on 3-star Roads or Better	1,000
Unrestricted funds - Other Multi-year Partners:	
AMEND - School Area Road Safety Assessments and Improvements (SARSI) in Tanzania, Ghana and Mozambique	200
AIP Foundation (AIPF) - Supporting Safe and Healthy Child Mobility	200
Association pour le Développement de la Recherche sur le Cerveau et la Moelle Epinière (ADREC) - Institute for Brain and Spinal Cord Disorders	325
Eastern Alliance for Safety and Sustainable Transport (EASST) - Coalition of Support for Safe, Accessible and Sustainable Transport for Children in Eastern Europe and Eurasia	200
Gonzalo Rodriguez Memorial Foundation* - Latin American Children Safe in Traffic	200
United Nations Environment Programme (UNEP) - Supporting Sustainable Transport for the Environment, Air Quality and Road Safety	325
Unrestricted funds - Other Road Safety and Environment Programmes (Multi-year):	
Delft University - The Delft Road Safety Course	110
National Association of City Transport Officials, Inc (NACTO) – Streets for Kids	170
Unrestricted funds - Other Road Safety and Environment Programmes (Multi-year):	
Alberto Escobar – LatinNCAP regional organiser	50
European Federation of Road Traffic Victims (FEVR) - World Remembrance Day	20
Fire Aid - Fire Aid	20
Institute of Transport and Development Policy (ITDP) – Scale up Sustainable Streets in Mexico	65
The United Nations Children's Fund (UNICEF) – Reducing Road Traffic Injuries Among Children and Adolescents: Support for Team Member	150
UNC Highway Safety Research Centre - Vision Zero for Young Pedestrians	45
World Health Organisation (WHO) – Global Road Safety Week	70
World Resources Institute (WRI) – Vision Zero in Bogota and India	90
Designated funds - Other Road Safety and Environment Programmes:	
Active Learning Solutions PVT, Ltd - Getting Girls to School Safely: Using Safepin Technology to Map Public Spaces for Girls	28
Centre for Disease Control and Injury Prevention Foundation - Independent Evaluation and peer review of road safety projects	40
Clean Air Initiative for Asian Cities – Delivering Air Quality Solutions to Ensure Clean Air for a Child's School Journey	9
Global Alliance of NGOs - Global Meeting and UN Global Road Safety Week	50

Notes to the Accounts

Recipient and project	Amount Awarded €'000's
Safety, environment and mobility (cont'd)	
Designated funds - Other Road Safety and Environment Programmes (cont'd):	
International Council on Clean Transport (ICCT) – Bringing TRUE to Brussels	150
International Council on Clean Transport (ICCT) – GFEI EV Myth-busting	50
International Council on Clean Transport (ICCT) - Relaunch of the Global Fuel Economy Initiative	30
International Council on Clean Transport (ICCT) – TRUE to New York City	110
Johns Hopkins University - Innovation in Mobility and Health at Johns Hopkins Centre for Injury Research and Policy	45
London Sustainability Exchange (LSx) - Licensing of the LSx Clean Air Toolkits for Primary and Secondary Schools	8
Median SCRL - Rapid Review of Data Availability on Gender and Transport at National and International Level	10
Save The Children - Global Road Safety Strategy and Country Programmes	38
The United Nations Children's Fund (UNICEF) – Reducing Road Traffic Injuries Among Children and Adolescents	100
United Nations Environment Programme (UNEP) - Supporting Sustainable Transport for the Environment, Air Quality and Road Safety	17
Youth For Road Safety – Development of the 2019 UN Road Safety Week Website	15
Safety, environment and mobility - grants awarded from unrestricted funds	6,740
Unrestricted funds - Exceptional Funding:	
United Nations Economic Commission for Europe (UNECE) - UN Special Envoy for Road Safety	750
Safety, environment and mobility - grants awarded from exceptional funding	750
Restricted funds:	
Road Safety Fund - Directed Grants Programme:	
AIP Foundation (AIPF) - Helmets for Kids, Vietnam	4
Safety, environment and mobility - grants awarded from restricted funds	4
Grants awarded from unrestricted funds	6,740
Grants awarded from unrestricted funds - exceptional funding	750
Grants awarded from restricted funds	4
Total safety, environment and mobility grants	7,494

Notes to the Accounts

Recipient and project	Amount Awarded €'000's
Motor sport safety	
Unrestricted funds - Major Partners	
Fédération Internationale de l'Automobile Switzerland (FIA)* + - Motor Sport Safety	2,000
Fédération Internationale de l'Automobile France (FIA)* + - ASN Motor Sport Safety Grant Programme	2,000
Unrestricted funds - Other Motor Sport Programmes	
Global Institute for Motor Sport Safety (FIA)* + - Sid Watkins Scholarship	20
Motor sport safety – grants awarded from unrestricted funds	4,020
Unrestricted funds – Exceptional Funding:	
Fédération Internationale de l'Automobile Switzerland (FIA)* + - Motor Sport Safety	163
Motor sport safety – grants awarded from unrestricted funds, exceptional funding	163
Grants awarded from unrestricted funds	4,020
Grants awarded from unrestricted funds – exceptional funding	163
Total Motor Sport Safety Grants	4,183
Memberships and affiliations - Unrestricted funds	
Australasian New Car Assessment Programme (ANCAP)	50
BOND - NGOs Working in Overseas Development	6
Global Road Safety Partnership (GRSP)	14
International Road Traffic and Accident Database (IRTAD)	4
SLoCaT - Partnership on Sustainable Low Carbon Transport	11
Total memberships and affiliations expenditure	85
Total Grants Awarded:	
Grants awarded from unrestricted funds	10,845
Grants awarded from unrestricted funds - exceptional funding	913
Grants awarded from restricted funds	4
Total Grants Awarded (prior to write backs of underutilised grants)	11,762

* FIA Foundation member organisation

+ Other related party

Notes to the Accounts

8 Activities undertaken directly (direct costs)

Expenditure was as follows:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Safety, environment and mobility		
Designated funds		
Ambassadors	193	259
Advocacy	148	282
Environmental Policy and Research Programme	-	1
Global Fuel Economy Initiative (GFEI)	81	202
TRUE, The Real Urban Emissions Initiative	-	5
Women in Transport	5	18
	427	767
Restricted funds		
Personal Security of Women - A Study of Three Cities in Latin America	-	8
The Global Fuel Economy Initiative - Regional Implementation	22	89
	22	97
Safety, environment and mobility	449	864
Representational activities and external communications		
Designated funds		
AUTO Magazine	59	140
External Representation	291	287
Evaluation	53	257
FIA Foundation Website	13	16
Publicity	280	335
	696	1,035
Total direct expenditure	1,145	1,899
Expenditure from designated reserves	1,123	1,802
Expenditure from restricted funds	22	97
Direct Expenditure	1,145	1,899

Notes to the Accounts

9 Costs of managing investments

Investment management costs relating to unrestricted funds during the year were as follows:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Investment fund manager fees	717	1,326
Other investment portfolio costs	101	119
Investment property costs	113	205
	931	1,650

In addition to the direct transaction costs disclosed above, indirect costs are incurred through the bid-offer spread on pooled investment vehicles and charges made within those vehicles. The management fee incurred on the pooled investment was €681,000 (2018: €nil). If the fees had been charged directly the total investment fund manager fees would have been €1,398,000 (2018: €1,326,000).

10 Support and governance costs

The breakdown of support costs and how they are allocated between governance costs and other costs is shown below:

	Other support costs €000's	Governance related €000's	Total support costs 2019 €000's
Staff costs	2,015	143	2,158
Premises costs	109	4	113
Office costs	102	6	108
IT costs	136	6	142
Legal and professional	163	7	170
Other exchange gains	(209)	(9)	(218)
Impairment losses on revaluation of fixed assets land and buildings	61	3	64
Reversal of impairment losses of fixed assets land and buildings due to exchange rate fluctuations	(221)	(9)	(230)
	2,156	151	2,307

Notes to the Accounts

	Other support costs €000's	Governance related €000's	Total support costs 2018 €000's
Staff costs	1,815	140	1,955
Premises costs	145	8	153
Office costs	112	13	125
IT costs	122	6	128
Legal and professional	131	20	151
Other exchange losses	47	2	49
Reversal of impairment losses on revaluation of fixed assets land and buildings	(31)	(1)	(32)
Impairment losses of fixed assets land and buildings due to exchange rate fluctuations	48	2	50
	2,389	190	2,579

Governance costs include:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Trustees' expenses	187	157
Annual General Meeting costs	58	54
Trustees' Indemnity Insurance	20	20
Auditor's remuneration	29	27
Allocated support costs (see above)	151	190
	445	448

Costs that relate directly to an employee are allocated against the activities they undertake.

Other support and governance costs are apportioned on the basis of the number of full-time equivalent staff.

The Trustees have decided to meet all governance costs from unrestricted funds.

Support and governance costs are allocated to charitable activities as follows:

	Other support costs €000's	Governance costs €000's	2019 €000's
Costs of managing investments	56	7	63
Safety, environment and mobility	1,211	247	1,458
Motor sport safety	98	26	124
Representational activities and external communications	791	165	956
	2,156	445	2,601

Notes to the Accounts

	Other support costs €000's	Governance costs €000's	2018 €000's
Costs of managing investments	66	9	75
Safety, environment and mobility	1,362	268	1,630
Motor sport safety	90	3	93
Representational activities and external communications	871	168	1,039
	2,389	448	2,837

11 Net income for the year

This is stated after:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Auditor's remuneration:		
Statutory audit services - Wilkins Kennedy Audit Services	26	24
Corporate taxation services – Wilkins Kennedy	3	3
Depreciation: owned tangible fixed assets	32	34
Irrecoverable VAT	102	79
Exchange (gains)/losses on monetary assets	(218)	49
Rents payable under operating leases	36	36
Rents receivable under operating leases	469	386

12 Payments to Trustees

Expense reimbursements payable to 13 Trustees (2018: 13 Trustees) for the period amounted to €187,000 (2018: €157,000) and can be analysed as follows:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Travel costs	141	125
Accommodation and subsistence	46	32
Total	187	157

No other Trustee or person with a family or business connection with a Trustee received any remuneration directly or indirectly from the charity in the year or the prior year.

Notes to the Accounts

13 Employees

The majority of staff are based in the UK and are paid in Sterling (GBP). Therefore, foreign exchange movements between GBP and the Euro will impact comparisons between financial years.

Staff costs during the year were as follows:

	Year ended 31 December 2019 €000's	Year ended 31 December 2018 €000's
Salaries	1,538	1,382
Social security costs	207	189
Pension costs	290	269
	2,035	1,840

The average number of employees during the year analysed by activity on a full-time basis was:

	Number 2019	Number 2018
Safety, environment and mobility	10	8
Motor Sport Safety	1	-
Representational activities and external communications	6	6
	17	14

The emoluments of employees during the year, whose gross pay and benefits (excluding employer pension contributions) fell within the following bands:

	Number 2019	Number 2018
€ 0 - € 70,000	9	6
€ 80,000 - € 90,000	2	2
€100,000 - €110,000	1	2
€110,000 - €120,000	2	1
€120,000 - €130,000	1	1
€130,000 - €140,000	-	1
€140,000 - €150,000	1	-
€180,000 - €190,000	-	1
€190,000 - €200,000	1	-
	17	14

The Foundation contributed to a Defined Contribution Scheme for all UK based staff operated on a salary sacrifice basis. Employer pension contributions for the 8 employees (2018: 8) whose emoluments are in excess of €70,000 were €170,000 (2018: €160,000). There were no outstanding contributions at the year end.

The Trustees consider its key management personnel comprise the Trustees and the Executive Director. The Executive Director's emoluments for the year were €192,417 (2018: €185,784) with a pension contribution of €19,241 (2018: €18,578). The Executive Director did not receive any additional benefits during the year (2018: €nil).

Notes to the Accounts

14 Tangible fixed assets

	Freehold land, buildings and improvements €000's	Fixtures, fittings, and equipment €000's	Computer equipment €000's	Total €000's
Cost or valuation				
At 1 January 2019	4,199	160	45	4,404
Additions	-	-	17	17
Disposals	-	-	(6)	(6)
Gain on revaluation	166	-	-	166
At 31 December 2019	4,365	160	56	4,581
Depreciation				
At 1 January 2019	-	126	32	158
Charge for the year	-	25	7	32
Eliminated on disposal	-	-	(6)	(6)
At 31 December 2019	-	151	33	184
Net book amount as at 31 December 2019	4,365	9	23	4,397
Net book amount as at 31 December 2018	4,199	34	13	4,246

The freehold land, buildings and improvements are valued at open market value. On 31 December 2019 a desktop valuation was undertaken by Montagu Evans, Chartered Surveyors. The basis of the valuation is existing use subject to the existing and proposed leases.

The Sterling valuation at this date was £3,714,000 (2018: £3,771,000). The resulting unrealised gain for the year following this valuation was €166,000 comprising a valuation loss of €64,000 and an exchange rate gain of €230,000 (2018: gain €18,000, comprising a valuation gain of €32,000 and an exchange loss of €50,000). The deficit has been transferred to impairment losses in the Statement of Financial Activities (see note 10).

If freehold land, buildings and improvements had not been revalued, they would have been included on the historical cost basis at €4,830,000 (2016: €4,830,000). At the year-end accumulated impairment losses of €465,000 (2018: €631,000) have been recognised in the financial statements.

Notes to the Accounts

15 Fixed assets investments

	Investment properties €000's	Listed investments €000's	Cash held as part of the investment portfolio €000's	Total €000's
At 1 January 2019	10,496	228,393	126,949	365,838
Net transfers to cash	-	-	(13,920)	(13,920)
Shares purchased	-	157,004	(157,004)	-
Dividends received	-	-	8,281	8,281
Movement in accrued income	-	-	(2)	(2)
Other income	-	-	26	26
Interest and charges paid	-	-	(844)	(844)
Realised gains	-	3,429	851	4,280
Unrealised investment gains/(losses)	(159)	63,443	-	63,284
Unrealised exchange (losses)/gains	577	(1,243)	(491)	(1,157)
Proceeds from disposals	-	(44,644)	44,644	-
At 31 December 2019	10,914	406,382	8,490	425,786

The Investment Property is valued at open market value. On 31 December 2019 a desktop valuation was undertaken by Montagu Evans, Chartered Surveyors. The Sterling valuation at this date was £9,286,000 (2018: £9,429,000). The basis of the valuation is existing use subject to the existing and proposed leases. The loss, arising from revaluation and fluctuations in the exchange rate, has been transferred to unrealised losses in the Statement of Financial Activities.

Listed investments are stated at their mid-market values as at the balance sheet date.

16 Debtors

	2019 €000's	2018 €000's
Prepayments	127	57
Accrued income	1,131	174
Other debtors	1,969	2,131
	3,227	2,362

All balances relate to unrestricted funds.

Included in the above are the following amounts, relating to grants paid in advance, due after more than one year:

	2019 €000's	2018 €000's
Other debtors	1,300	1,625

Notes to the Accounts

17 Creditors: amounts falling due within one year

	2019 €000's	2018 €000's
Grants committed but not paid over	9,062	5,512
Trade creditors	73	73
Accruals	519	466
Deferred income	181	181
Social security and other taxes	26	15
	9,861	6,247

With the exception grant commitments as stated below, all other creditor balances relate to unrestricted funds.

The Foundation is primarily a grant making organisation. All grants awarded are subject to performance conditions. For more information about the way grants are managed please to refer to the Grant Making and Monitoring section of the Strategic Report. The Foundation anticipates that all grants committed but not paid over at the year-end will be settled during the next year.

Movements in the grants commitments during the year were as follows:

	Unrestricted funds €000's	Restricted funds €000's	Total €000's
At 1 January 2019	5,484	28	5,512
Grants awarded in year	11,758	4	11,762
Write back of underutilised grants in prior periods	(234)	-	(234)
Grants paid during the year	(7,946)	(32)	(7,978)
At 31 December 2019	9,062	-	9,062

Movements in deferred income were as follows:

	Rental income €000's	Rent Deposit €000's	Total €000's
At 1 January 2019	99	82	181
Amounts released during the year	(99)	(47)	(146)
Amounts deferred during the year	144	-	144
Exchange rate loss	-	2	2
At 31 December 2019	144	37	181

Rental income is deferred and released to the SOFA over the period to which the income relates.

A rent deposit is payable by tenants prior to the commencement of their lease. The sterling amount of the deposit is translated at the exchange rate prevailing at the year end, resulting in an exchange gain or loss. The deposit is repayable at the end of the lease term.

Notes to the Accounts

18 Financial Instruments

The carrying amount of the Foundation's financial instruments are as follows:

	Note	2019 €000's	2018 €000's
Financial assets measured at amortised cost:			
Other debtors	16	3,100	2,305
Cash at bank and in hand		17,554	14,834
		20,654	17,139
Financial assets measured at fair value through net income/(expenditure):			
Investments	15	425,786	365,838
Freehold land and buildings	14	4,365	4,199
		430,151	370,037
Financial liabilities measured at amortised cost:			
Trade creditors	17	73	73
Other creditor transactions	17	9,762	6,159
		9,835	6,232

The income, expenses, net gains and net losses attributable to the Foundation's financial instruments are summarised as follows:

	Note	2019 €000's	2018 €000's
Recognised in net expenditure before gains on investments:			
Realised exchange gains/(losses) on financial assets and liabilities	10	213	(67)
Unrealised exchange gains on financial assets and liabilities	10	5	18
Reversal of impairment losses/(impairment losses) on the revaluation of fixed asset land and buildings	14	166	(18)
Total gains/(losses) on net expenditure before gains on investments		384	(67)
Gains on investment assets:			
Realised gains/(losses) on investments	15	4,280	(1,550)
Unrealised gains/(losses) on investments	15	62,127	(13,192)
Total gains/(losses) on investment assets		66,407	(14,742)
Total gains/(losses) attributable to financial instruments		66,791	(14,809)

The total interest received for financial assets and financial liabilities that are not measured at fair value was €8,000 (2018: €8,000).

Sarasin used derivative financial instruments in the form of options during the period to protect the portfolio. They invested in 28 (2018: 33) positions at a cost of -€122,000 (2018: -€123,000) during the year. The market valuation of the four remaining holdings at the year-end was -€19,000 (2018: -20,000), representing a loss of €53,000 (2018: gain €6,000). All positions are listed investments and are stated at their mid-market values as at the balance sheet date.

Notes to the Accounts

CCLA used derivative financial instruments in the form of a forward exchange contract over 50% of the totality of the Foundation's assets invested with them to mitigate any fluctuations between Sterling and the Euro.

The financial risks faced by the Foundation and the steps taken to mitigate the risks are disclosed in the Strategic Report, under Internal Control and Risk Management.

19 Unrestricted funds

Unrestricted funds can be analysed as follows:

Project Name	Designated funds €000's	General funds €000's	Total General funds €000's	Revaluation reserve €000's	At 31 December 2019 €000's
At 1 January 2019	235	358,204	358,439	22,615	381,054
Incoming resources	34	9,834	9,868	-	9,868
Costs of managing investments	-	(994)	(994)	-	(994)
Safety, environment and mobility expenditure	-	(9,141)	(9,141)	-	(9,141)
Motor sport safety expenditure	-	(4,307)	(4,307)	-	(4,307)
Memberships and affiliations expenditure	-	(85)	(85)	-	(85)
Representational activities and external communications expenditure	-	(1,652)	(1,652)	-	(1,652)
Designation of funds	2,170	(2,170)	-	-	-
Grants awarded from designated funds	(700)	700	-	-	-
Activities undertaken directly - expenditure	(1,123)	1,123	-	-	-
Gains on investments	-	4,222	4,222	62,185	66,407
At 31 December 2019	616	355,734	356,350	84,800	441,150

Notes to the Accounts

20 Designated funds

Activities undertaken by the Foundation are listed below:

Activity Name	At 1 January 2019 €000's	Designations in the year €000's	Change in designations in the year €000's	Grants Awarded €000's	Net funds committed in the year €000's	At 31 December 2019 €000's
Safety, environment and mobility						
Ambassadors	(10)	200	-	-	(193)	(3)
Advocacy	-	300	-	(103)	(148)	49
Environmental Research Programme	6	100	-	(17)	-	89
Global Fuel Economy Initiative	80	300	-	(97)	(81)	202
TRUE, The Real Urban Emissions Initiative	120	200	-	(260)	-	60
Women in Transport	40	50	-	(38)	(5)	47
	236	1,150	-	(515)	(427)	444
Representational activities and external communications						
AUTO Magazine	-	-	25	-	(25)	-
External representation	(1)	300	-	-	(291)	8
Evaluation, Research and Programme Support	-	400	(5)	(185)	(53)	157
Website	-	20	-	-	(13)	7
Publicity	-	300	(20)	-	(280)	-
	(1)	1,020	-	(185)	(662)	172
Total	235	2,170	-	(700)	(1,089)	616

The above designated funds were established in the prior period and during the year. Grants are made in accordance with the grant making policy as described within the Trustees' Report. Applications must meet at least one of the general or specific objectives of the charity. The funds are represented by cash and short-term deposits.

Net funds committed comprise other income (see note 4 - €34,000) less costs for activities undertaken directly (direct costs) (see note 8 - €1,123,000).

One designated fund was overdrawn at the year end. Funds have been allocated to these activities in 2020 to cover the short fall.

Notes to the Accounts

21 Restricted Funds

	At 1 January 2018 €000's	Incoming resources €000's	Resources expended €000's	At 31 December 2019 €000's
Safety, environment and mobility				
The Global Fuel Economy Initiative - Regional Implementation	(25)	-	(22)	(47)
Road Safety Fund	4	-	(4)	-
	(21)	-	(26)	(47)

Purpose and restriction in use:

The Global Fuel Economy Initiative - Regional Implementation

Execution of the project “Stabilizing Greenhouse Gas Emissions from Road Transport Through Doubling of Global Vehicle Fuel Economy: Regional Implementation of Global Fuel Economy”. The main object is to support the development of national fuel economy policies in 20 countries. The programme has been further extended and is scheduled to run until 30 June 2021.

The fund is currently overdrawn as the next tranche of funding is due but has not been confirmed. No income has been recognised during 2019 as the amount cannot be quantified as there is no set payment schedule for this agreement.

Road Safety Fund

To invest in the preventative measures that are proven to reduce the risk or severity of road injury.

The fund was created as a new global fund for road safety to support the implementation of the United Nations' Decade of Action for Road Safety 2011-2020. The Foundation directed funds from a range of donors – companies, governments, philanthropies and the public – to support road injury prevention programmes in countries and communities working to defeat this growing epidemic of road death and injury.

The Fund closed in 2019 when the final grant was paid. The majority of donors now provide funds directly to the recipients rather than routing through the Foundation.

Notes to the Accounts

22 Operating leases

The Foundation is due to pay the following future minimum lease payments under non-cancellable operating leases for each of the following periods:

	2019 €000's	2018 €000's
Office equipment:		
Within one year	19	35
Between two and five years	-	18
Total	19	53

23 Rental income leases

The Foundation owns one property that is in mixed functional and investment use. Areas of the building occupied by the Foundation are classified as fixed assets, whilst areas occupied by third-party tenants are classified as an investment property. The property is commercially let on full repair and insurance leases, with 5 yearly rent reviews. Break terms are not included in the lease agreements unless specifically requested.

The Foundation is due to receive the following future minimum lease rental receipts under non-cancellable rental leases for each of the following periods:

	2019 €000's	2018 €000's
Within one year	523	365
Between two and five years	1,597	1,562
After five years	1,234	1,542
Total	3,354	3,469

24 Capital commitments

The Foundation did not have any capital commitments at 31 December 2019 or 31 December 2018.

Notes to the Accounts

25 Future commitments – multi-annual grants payable

The Foundation has awarded multi-annual grants to a number of beneficiaries. Future grant payments have not been recognised as a liability as they are conditional on the beneficiary meeting their activity goals and our charitable objectives. As noted within the in Strategic Report - Grant Making and Monitoring Policy, the Foundation may suspend payment of all or part of the annual grant instalment if the grant conditions are not met.

€163,000 of these grants will be funded from the exceptional withdrawal of €5 million made in March 2018. The remaining €14,797,000 of future grant payments will be funded from future returns from the investment portfolio.

The movement in future commitments was as follows:

	Total €000's
At 1 January 2019	24,705
Grants awarded	2,017
Grants charged to the Statement of Financial Activities (note 7)	(11,762)
At 31 December 2019	14,960
Payable within one year	11,630
Payable after more than one year	3,330
Total	14,960

Multi-annual grants have been awarded to the following organisations:

	2020 €000's	2021 €000's	Total €000's
Recipient and project			
Safety, environment and mobility			
Unrestricted funds - Major Partners:			
Fédération Internationale de l'Automobile France - FIA Road Safety Programme	1,200	-	1,200
Fédération Internationale de l'Automobile France - FIA Sustainable Mobility Programme	300	-	300
Global NCAP - Global New Car Assessment Programme	1,000	-	1,000
International Road Assessment Programme - International Road Assessment Programme	1,000	-	1,000
Unrestricted funds - Other Multi-year Partners:			
AMEND - School Area Road Safety Assessments	200	-	200
Asia Injury Prevention Foundation - Global Helmet Vaccine Initiative	200	-	200

Notes to the Accounts

	2020 €000's	2021 €000's	Total €000's
Recipient and project			
Safety, environment and mobility (cont'd)			
Unrestricted funds - Other Multi-year Partners:			
Eastern Alliance for Safety and Sustainable Transport - Promoting Safe and Sustainable Transport in Eastern Europe	200	-	200
Gonzalo Rodriguez Memorial Foundation - Regional Child Road Safety Vaccine	200	-	200
United Nations Environment Programme - Supporting Sustainable for the Environment, Air Quality and Road Safety	325	-	325
National Association of City Transport Officials, Inc (NACTO) - Streets for Kids	222	-	222
Unrestricted funds - Exceptional Funding:			
United Nations – UN Road Safety Trust Fund	2,620	3,330	5,950
Motor sport safety			
Unrestricted funds - Major Partners:			
Fédération Internationale de l'Automobile Switzerland - Motor Sport Safety	2,000	-	2,000
Fédération Internationale de l'Automobile France - ASN Motor Sport Safety Grant Programme	2,000	-	2,000
Unrestricted funds - Exceptional Funding:			
Fédération Internationale de l'Automobile Switzerland - Motor Sport Safety	163	-	163
At 31 December 2019	11,630	3,330	14,960

All grants are payable in 2020.

26 Contingent assets/liabilities

There were no other contingent assets or liabilities at 31 December 2019 or 31 December 2018.

Notes to the Accounts

27 Related party transactions

Expense reimbursements of €187,000 (2018: €157,000) were due to Trustees. Of these amounts €8,000 (2018: €24,000) were outstanding at the year end.

Grants have been made for the benefit of projects run by the Foundation member organisations as disclosed in the note 7.

Grants and other payments have also been made to organisations related to the Trustees and Foundation staff, as follows:

Grants of €3,800,000 (2018: €3,800,000) were awarded to the Fédération Internationale de l'Automobile France (FIA) during the year. €6,674,000 of current year and prior year grants (2018 : €3,914,000) were outstanding at the year end. In addition, grants of €2,182,500 (2018: €2,182,500) were awarded to the Fédération Internationale de l'Automobile Switzerland (FIA), during the year. €1,362,500 of current year grants (2018 : €162,500) were outstanding at the year end.

The Foundation also paid €58,000 (2018: €54,000) to the FIA to cover member organisations travel and accommodation costs together with staging costs of the Foundation's Annual General Meeting in Paris. The amount due to the FIA at the year-end was €58,000 (2018: €54,000).

The Foundation receives a one-third share of the net revenues from AUTO, the international journal of the FIA. During 2019 the Foundation received revenue of €34,000 (2018: €174,000) (see note 4) and incurred costs of €59,000 (2018: €140,000) (see note 8). The net cost of €25,000 (2018: income of €16,000) was due to the FIA at the year-end (2018: receivable from the FIA €16,000).

Trustees are connected to the FIA and its subsidiary undertaking as described below:

Mr J Todt is the President of the FIA. Mr B Gibbons (Senate President) and Mr G Stoker (Deputy President for Motor Sport) are officers of the FIA.

The FIA has four governing bodies: General Assembly; Senate; World Motor Sport Council (WMSC) and World Council for Automobile Mobility and Tourism (WCAMT). The following Trustees serve as members of these bodies: Mr J Abed and Mr W Heping are Vice Presidents of the WMSC; Mr G Braggiotti is a member of the Senate; and, Mr E Jarrett is a titular member for Region III of WCAMT.

The FIA also has a number of Committees and Commissions. The following trustees serve on these Committees as follows: Mr A Gow is the President of the FIA Touring Car Commission and Mr W Kraus was the President of the Nominations Committee (retired December 2019).

Ms M Yeoh is the partner of Mr J Todt.

Mr M Nadal serves as the Secretary of the FIA High Level Panel for Road Safety, on a consultancy basis. The Rt Hon. The Lord Robertson of Port Ellen KT GCMG is a Panel member of the FIA High Level Panel for Road Safety, whilst Mr S Billingsley is an Advisory Group Member.

Mr A Gow was a Director of the Global Institute of Motorsport Safety (resigned in June 2019).

Notes to the Accounts

All Trustees apart from Ms M Amoni, Mr M Angle, The Rt Hon. The Lord Robertson of Port Ellen KT GCMG, and Mr K Woodier (Independent Trustees) are also connected to the FIA by virtue of the position they hold or held in their own national club. All of the national clubs are members of the FIA and the Foundation.

Grants of €325,000 per year for a period of 20 years were awarded to Association pour le Développement de la Recherche sur le Cerveau et la Moelle Epinière (ADREC) during the year ended 31 December 2005 (i.e. €6.5 million in total). All of the 20-year grant has been paid, in advance, to ADREC. Mr J Todt is a Founding Member and Vice Chairperson of the Board of Directors of ADREC.

Grants of €750,000 (2018: €750,000) were awarded to the United Nations Economic Commission for Europe (UNECE) to support the activities of Mr J Todt and UNECE staff, in his position as the Special Envoy of the UN Secretary General for Road Safety. No amounts were outstanding at the year-end (€2018: €nil).

Grants of €1,000,000 (2018: €1,090,000) were awarded to International Road Assessment Programme (iRAP) during the year. €nil (2018: €54,000) were outstanding at the year end. Mr M Nadal and Mr S Billingsley (Foundation representative) are non-remunerated members of the Board.

The Foundation paid Lifesavers Conference Inc. €2,000 (2018: €2,000) for rental space for the 2019 conference held in Louisville, Kentucky. In addition, €1,000 (2018: €2,000) was paid as a sponsorship pledge for the 2020 Annual Conference to be held in Tampa, Florida. Due to Coronavirus the 2020 Conference has been cancelled and the sponsorship will be held over to the 2021 Annual Conference. The amount is included in other debtors. Ms M Amoni is a Director of Lifesavers Conference Inc.

The Foundation paid Safe Kids Worldwide €1,000 (2018: €nil) for catering services for our Child Health Initiative and Vision Zero for Youth meeting. Ms M Amoni is a Director of Safe Kids Worldwide.

Grants of €41,000 (2018: 80,000) were awarded to UNC Highway Safety Research Centre for Vision Zero for Young Pedestrians. Ms A Amoni is a non-remunerated member of the Advisory Board (appointed May 2019) for Vision Zero for Youth. €18,000 (2018: €20,000) was outstanding at the year end.

28 Post balance sheet events

COVID-19 has had an impact on the Foundation's investments and activities in 2020. The effect of the crisis is disclosed in the Trustees Report (page 37).

29 Controlling related party

The Trustees consider that there is no controlling related party.

Five Year Financial Summary

Summary of Income and Expenditure:

	2019 €000's	2018 €000's	2017 €000's	2016 €000's	2015 €000's
Incoming resources	9,868	8,043	8,305	9,118	9,335
Expenditure:					
Costs of managing investments	994	1,725	1,722	1,686	1,681
Charitable Activities:					
Safety, environment and mobility	9,167	12,670	11,443	12,033	11,168
Motor Sport Safety	4,307	4,275	4,210	4,539	3,943
Memberships and Affiliations	85	88	88	41	58
Representational Activities and external communications	1,652	2,073	1,698	1,997	1,368
Total resources expended	16,205	20,831	19,161	20,296	18,218
Net expenditure before gains on investments	(6,337)	(12,788)	(10,856)	(11,178)	(8,883)
Recognised gains/(losses)	66,407	(14,742)	11,571	6,215	30,459
Net movement in funds	60,070	(27,530)	715	(4,963)	21,576

Summary of assets and liabilities:

	2019 €000's	2018 €000's	2017 €000's	2016 €000's	2015 €000's
Fixed assets	430,183	370,084	394,288	394,337	394,774
Current assets	20,781	17,196	21,158	17,480	25,122
Current liabilities	(9,861)	(6,247)	(6,883)	(3,969)	(7,085)
Net Assets	441,103	381,033	408,563	407,848	412,811
Represented by:					
Unrestricted funds	441,150	381,054	408,499	407,606	412,065
Restricted funds	(47)	(21)	64	242	746
Total funds	441,103	381,033	408,563	407,848	412,811

Five Year Financial Summary

Evolution of the grant programme (after write backs of under-utilised grants):

	2019 €000's	2018 €000's	2017 €000's	2016 €000's	2015 €000's
Unrestricted funds – annual programme:					
Safety, environment and mobility	6,506	6,756	6,649	5,523	6,359
Motor sport safety	4,020	4,020	3,020	3,020	3,020
Memberships and affiliations	85	88	88	38	54
Total annual programme grants awarded	10,611	10,864	9,757	8,581	9,433
Unrestricted funds - Exceptional funding (2015-2018):					
Safety, environment and mobility	750	3,338	2,380	3,221	2,090
Motor sport safety	163	162	1,162	1,000	1,000
Total exceptional grants awarded	913	3,500	3,542	4,221	3,090
Unrestricted fund grants awarded					
Safety, environment and mobility	7,256	10,094	9,029	8,744	8,449
Motor sport safety	4,183	4,182	4,182	4,020	4,020
Memberships and affiliations	85	88	88	38	54
Total unrestricted fund grants awarded	11,524	14,364	13,299	12,802	12,523
Restricted Funds:					
Safety, environment and mobility	4	81	233	470	532
Motor sport safety*	-	-	-	481	(206)
Total restricted fund grants awarded	4	81	233	951	326
Total grants awarded					
Safety, environment and mobility	7,260	10,175	9,262	9,214	8,981
Motor sport safety	4,183	4,182	4,182	4,501	3,814
Memberships and affiliations	85	88	88	38	54
Grants awarded	11,528	14,445	13,532	13,753	12,849
Percentage of awards by category					
Safety, environment and mobility	63.0%	70.4%	68.4%	67.0%	69.9%
Motor sport safety	36.3%	29%	31.0%	32.7%	29.7%
Memberships and affiliations	0.7%	0.6%	0.6%	0.3%	0.4%
	100.0%	100.0%	100.0%	100.0%	100.0%

*During the period 2009 to 2016 the Foundation distributed the Motor Sport Safety Development Fund. The fund had a finite life and was fully distributed in 2016.